## Lundin Petroleum Capital Markets Day 31 January 2020



## Lundin Petroleum 2020 Capital Markets Day Agenda

- 1. 2019 a truly transformative year - focused on future growth
- 2. World class assets - producing assets and production growth
- 3. Johan Sverdrup - in a league of its own
- 4. Continued organic growth
  - focused on growing through the drill bit

----- Coffee break ------

- 5. Decarbonisation strategy
  - the path to carbon neutrality
- 6. Financial discipline and strength - proving the model works
- 7. Concluding remarks
- 8. Q&A





**Alex Schneiter** President & CEO



**Kristin Færøvik** Managing Director Norway

#### Capital Markets Day 2020

#### Who will be presenting today....



Nick Walker COO



#### **Teitur Poulsen** CFO





Per Øyvind Seljebotn Exploration & Reservoir **Development Director** 

## 2019 a truly transformative year focused on future growth

undin



## The Reality and the Challenge **Energy Transition to Take Decades**

Since 1970 Oil demand +50% Population **doubled** 

Since 1970 World economic growth 4X  $CO_2$  emissions +120%

esnable other 26% other 20% ~285 MMboepd

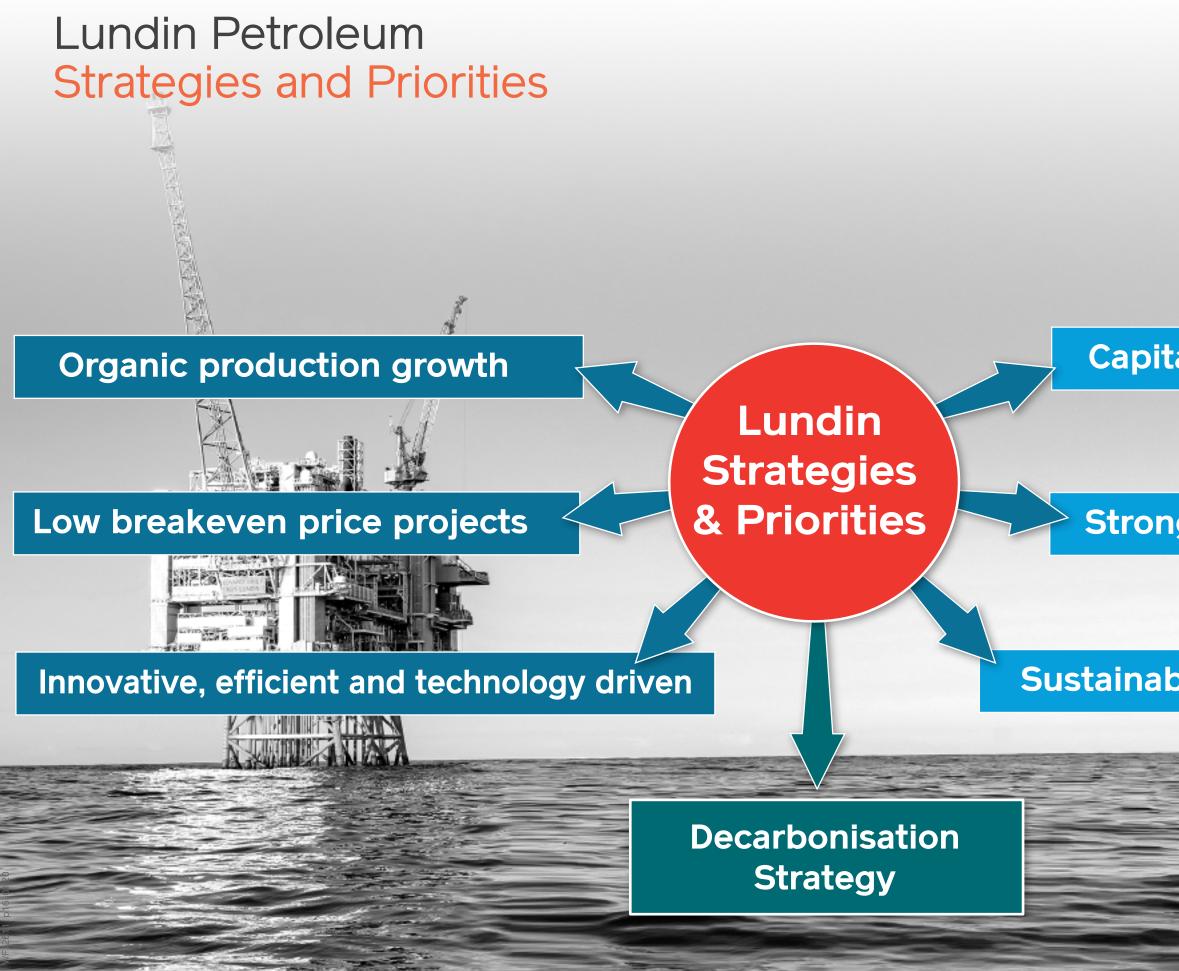
<sup>Ko</sup>ssil Fuels <sup>80%</sup> <sup>(Free)</sup> <sup>Ko</sup>ssil Fuels <sup>14%</sup>

By 2050 World population +25% Energy usage +50%

The energy industry challenge.... meet world demand while decarbonising the energy system

Implementing the right strategy & priorities is key

World economic growth - GDP (constant 2010 USD)

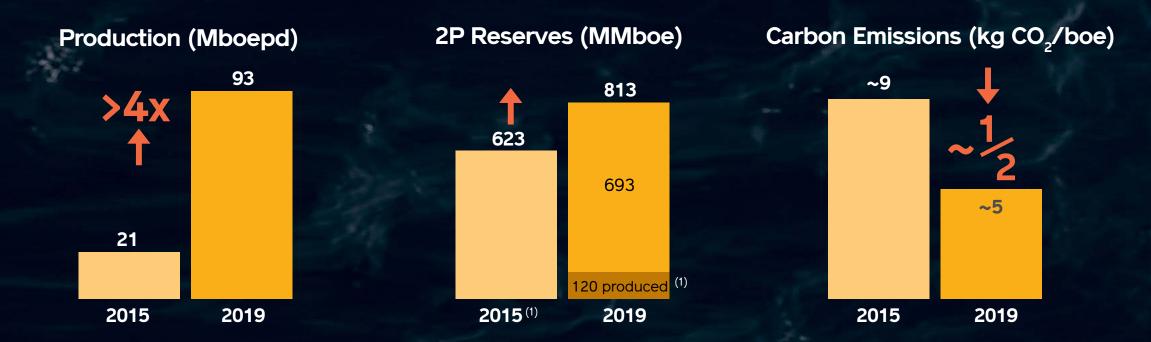


## **Capital discipline**

### Strong free cash flow generation

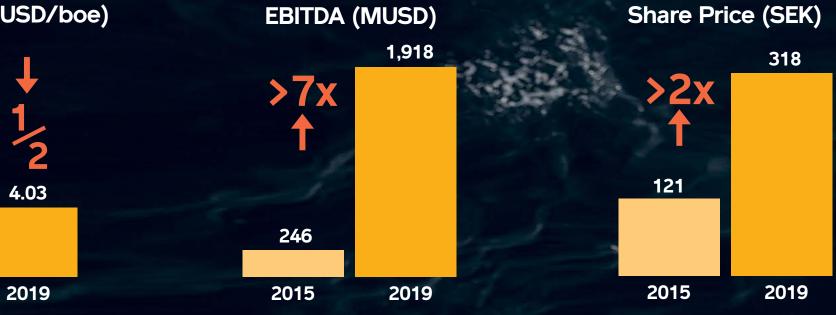
## Sustainable annual dividend growth

## Lundin Petroleum A Brief Glance at the Past



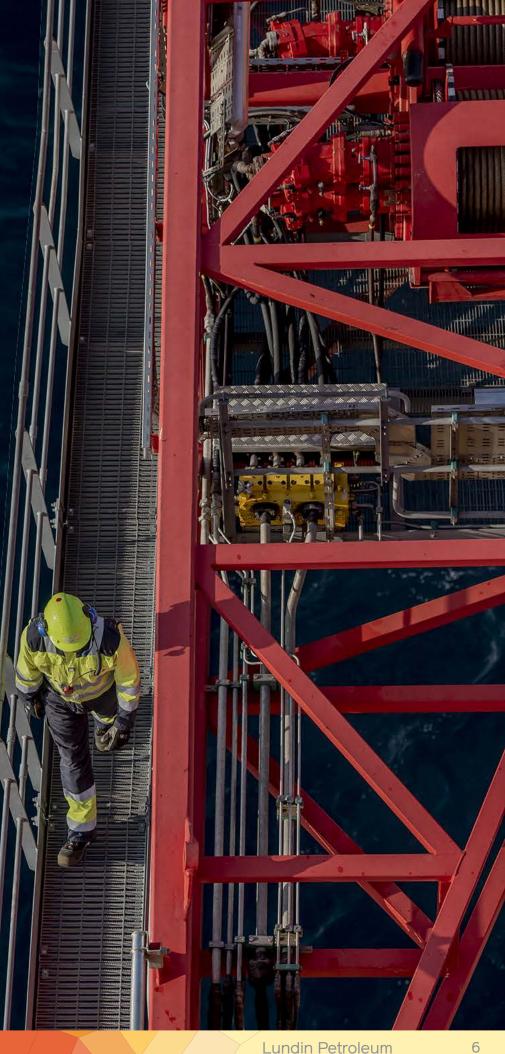
Operating Cost (USD/boe)

10.7



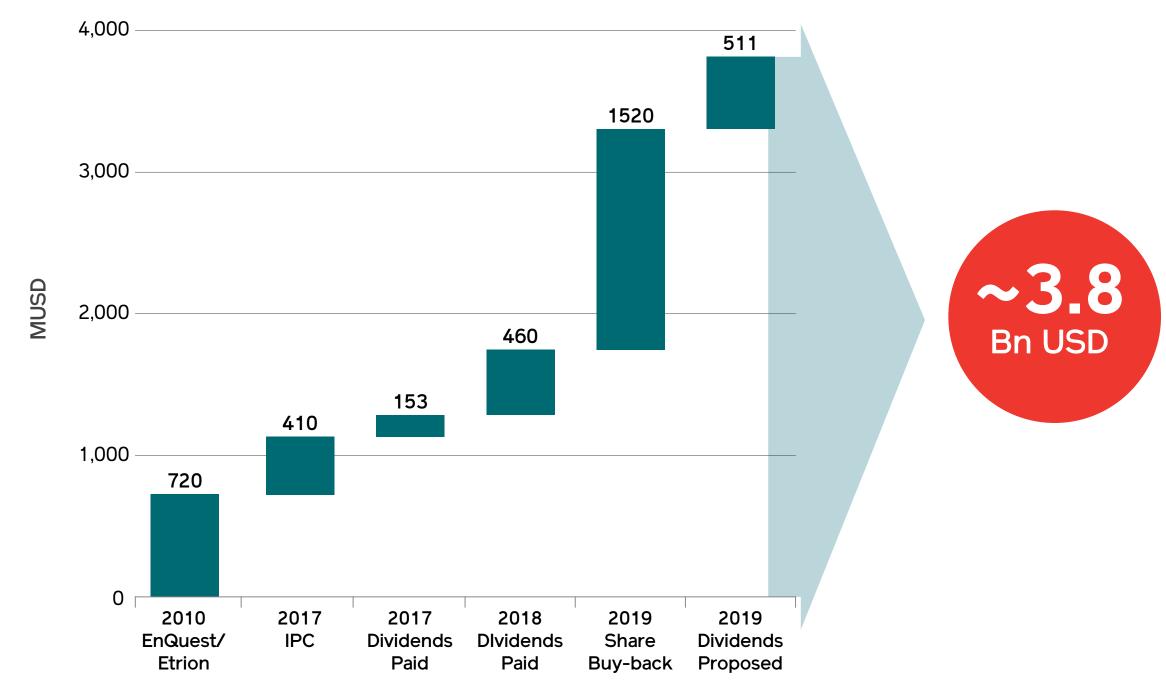
<sup>(1)</sup>Corrected for asset transactions

2015



## Lundin Petroleum Shareholder Returns - Track Record

Value Returned to Shareholders



Total shareholder return 2001–2019 CAGR 35%

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## Lundin Petroleum 2019 Highlights

Production 93.3 Mboepd upper end of original guidance Industry Leading Operating Costs 4.03 USD/boe 5% below guidance

Strong Free Cash Flow 1.3 Bn USD

Johan Sverdrup First Oil Ramp-up

ahead of expectations

Increased Reserves <sup>(1)</sup> 150% replacement ratio

Organic Growth 4 projects underway 4 projects in appraisal phase

(1) Proved plus probable reserves



## Lundin Petroleum What to Expect in 2020

Production 145–165 Mboepd Sustained Low OPEX 3.40 USD/boe

## Johan Sverdrup Phase 1 Plateau Summer 2020

Organic Growth 4 projects underway 10 E&A wells targeting >650 MMboe<sup>(1)</sup>

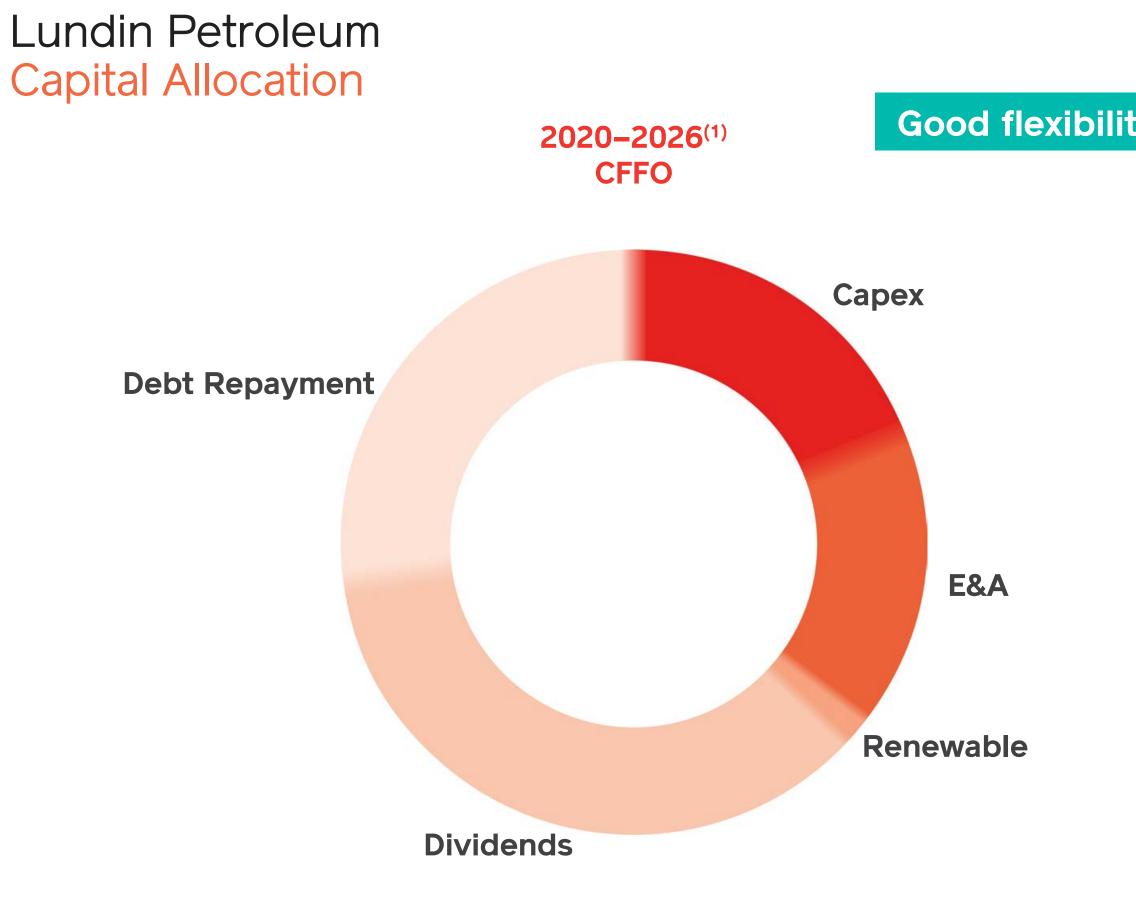
## Decarbonisation Strategy Proposed name change



Dividends
Proposed 511 MUSD
>5% yield

(1) Net unrisked resources

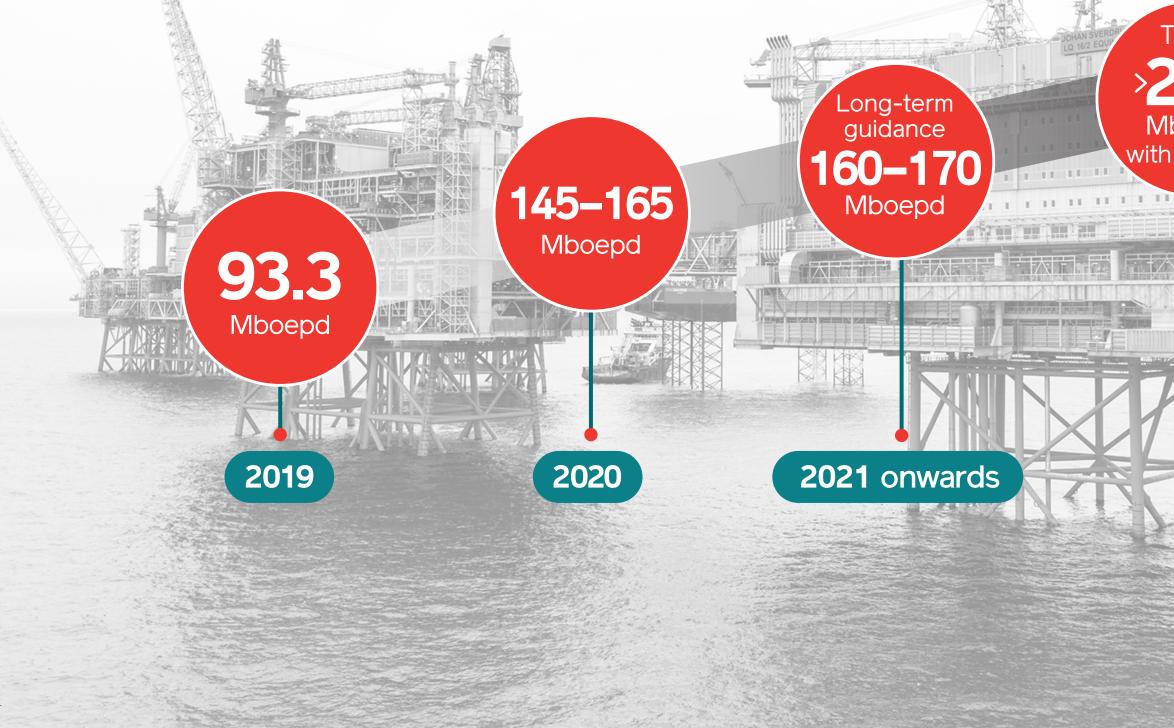




<sup>(1)</sup> Based on 2P reserves and dividend growth year-on-year to 2026

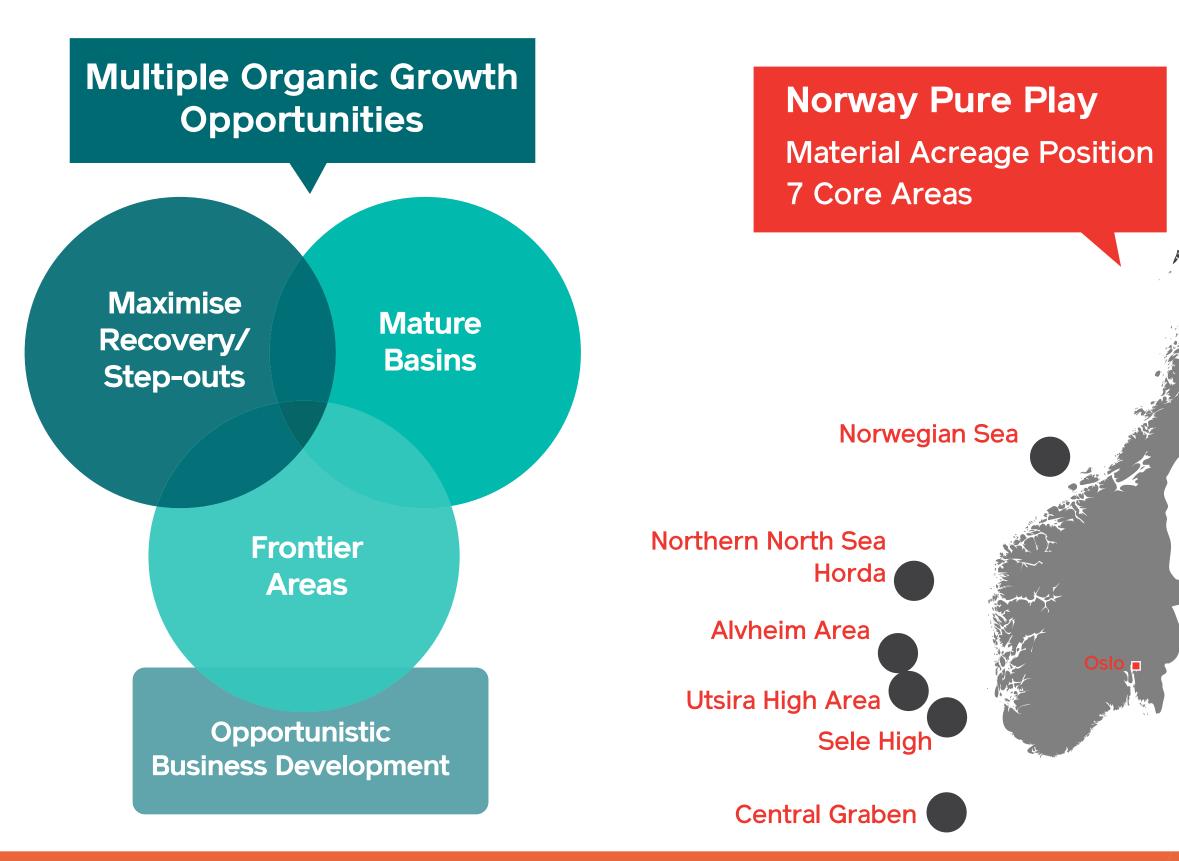
## Good flexibility on capital allocation

## Lundin Petroleum Long-term Production Growth





Lundin Petroleum Organic Growth Strategy





Significant yet to find resources >15 Bn boe<sup>(1)</sup>

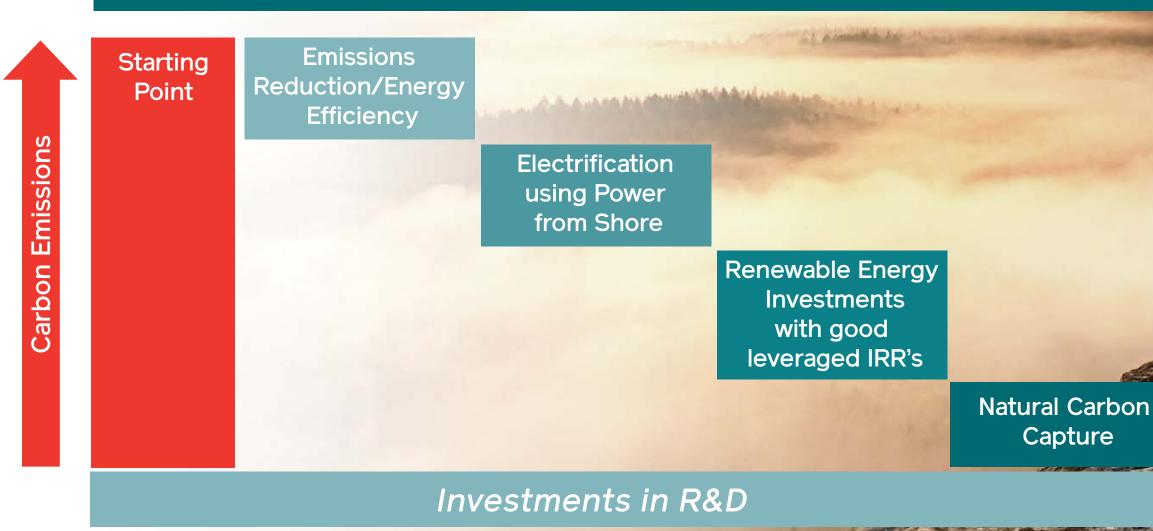




## Lundin Petroleum Decarbonisation Strategy Roadmap

Industry leading Iow carbon business targeting Carbon Neutrality by 2030 <sup>(1)</sup>

....the path to carbon neutrality



<sup>(1)</sup>Operational emissions

**Carbon Reduction Measures** 

### Carbon Neutral

## Lundin Petroleum Safe and Responsible Operations



Zero serious injuries <sup>(3)</sup> Zero process safety incidents<sup>(3)</sup> No material environmental incidents<sup>(3)</sup>

<sup>(1)</sup> Per million manhours
 <sup>(2)</sup> Norway industry average 2018 (IOGP)
 <sup>(3)</sup> 2019

## ESG Ratings 2018



Top 10 ESG in Europe Top 5 on human rights globally

ISS-oekom>

**Prime Status** 



LUDG.





160-170 Mboepd long-term

# Long-term value creation

Target >200 Mboepd Multiple organic growth sources

Industry leading low OPEX 3.2-4.2 USD/boe 2020 onwards

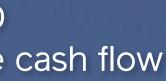
> ∼1 Bn USD average free cash flow per year<sup>(1)</sup>

Free Cash Flow ~10% yield

Target **Carbon Neutral** 2030

> Safe and responsible operations

dividends >5% yield



## 511 MUSD dividend in 2020

Sustainable

<sup>(1)</sup> From 2019–2026 at 65 USD/bbl

## World class assets producing assets and

production growth



## Lundin Petroleum 2019 Production

2019 production **93.3 Mboepd** 

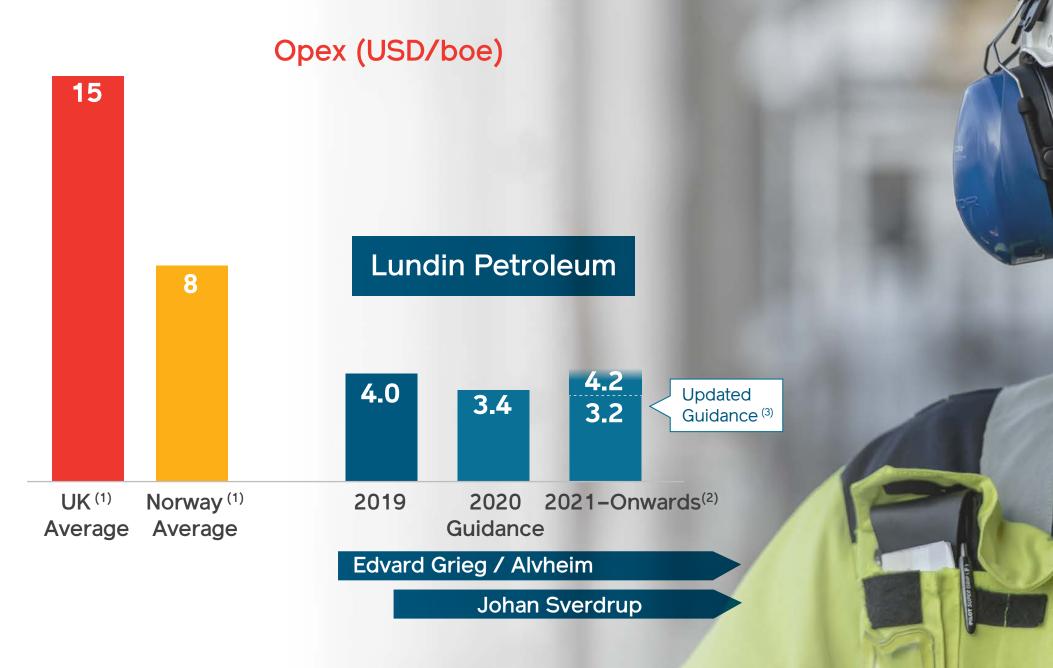


## Lundin Petroleum **2020** Production Guidance

2020 production guidance 145 - 165 Mboepd



## Lundin Petroleum Industry Leading Low Operating Costs



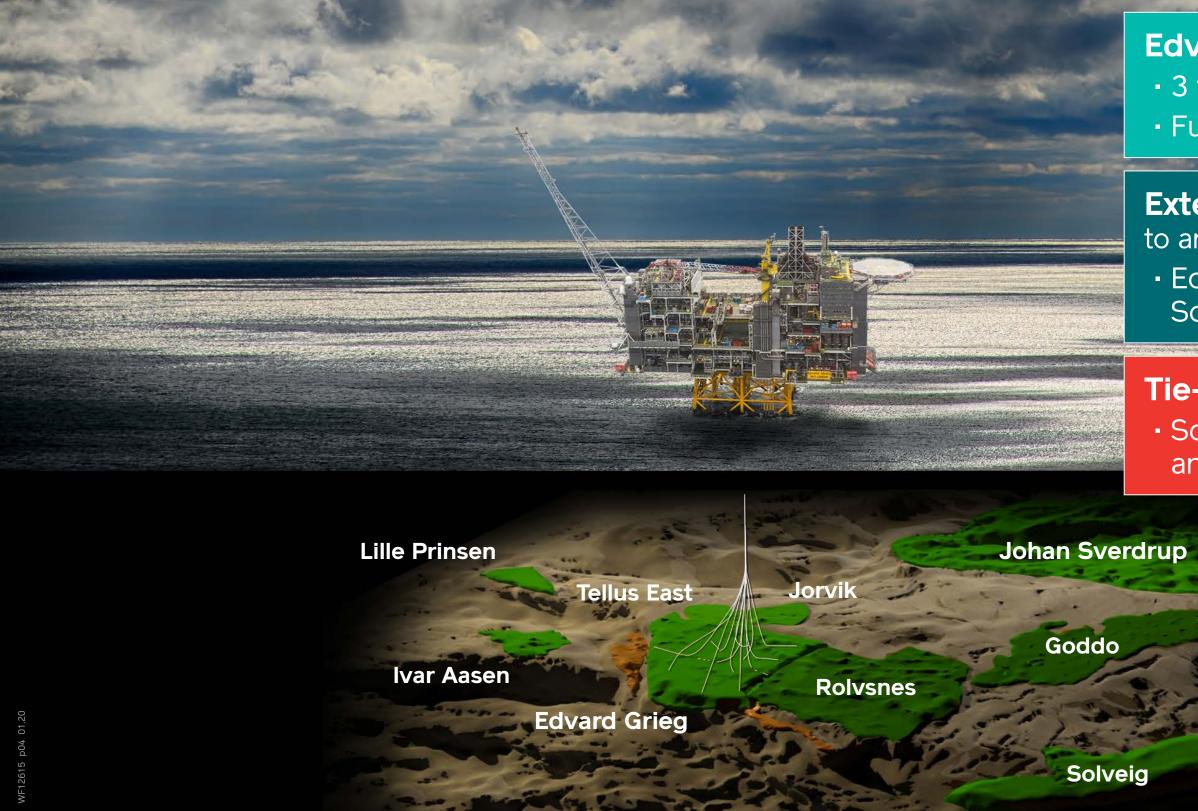
<sup>(1)</sup> Source: WoodMac estimate for 2019

<sup>(2)</sup> to end Johan Sverdrup full field plateau

<sup>(3)</sup> Previous guidance 3.4–4.4 USD/boe 2020 onwards



## Lundin Petroleum Greater Edvard Grieg Area – Keeping the Facilities Full



## Edvard Grieg3 firm infill wells sanctionedFurther reserves upside

Extended Plateau Production to around end 2022 from mid-2020
Edvard Grieg out performance plus Solveig/Rolvsnes tie-back projects

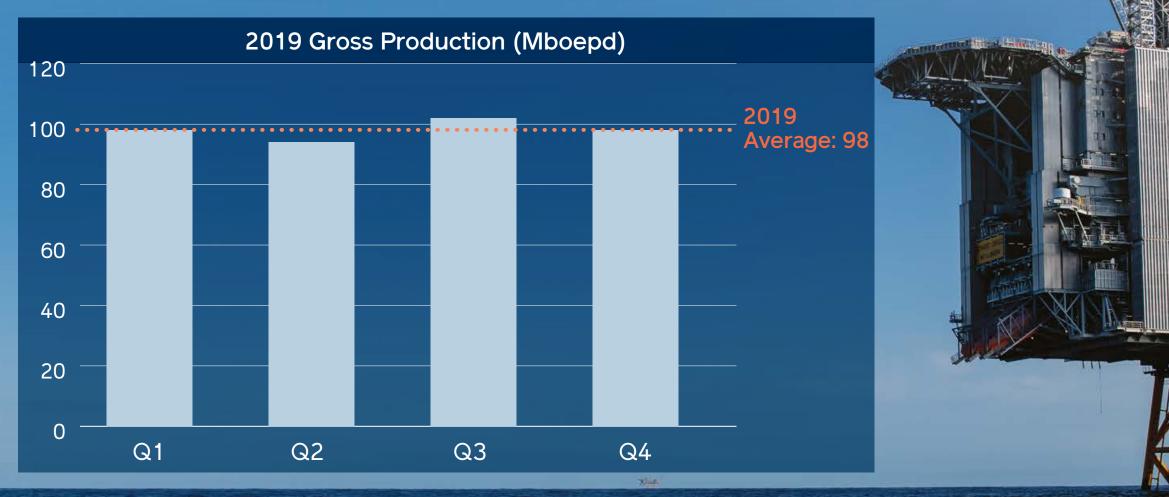
Tie-backs
Solveig, Rolvsnes, Lille Prinsen and exploration opportunities

## Edvard Grieg Continued Strong Operating Performance

→ Production Efficency: 98% 2019

> 2020 assumption – 93%, reflecting 2 week maintenance shutdown in Q2

- Production outlook reflects contractual capacity allocation
  - 90 Mbopd for Edvard Grieg out of 145 Mbopd<sup>(2)</sup>



<sup>(1)</sup> 2019 actual, includes tariff netting <sup>(2)</sup> Excludes gas and NGL's

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### OPEX 4.18 USD/boe<sup>(1)</sup>



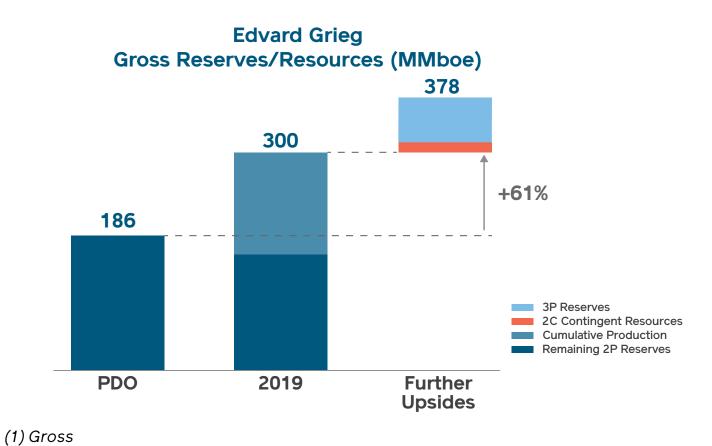
## Edvard Grieg 300 MMboe and Counting

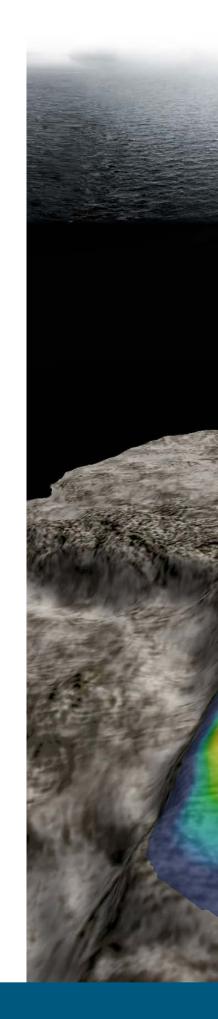
#### Reservoir Outperformance

- Well capacity significantly above contractual facilities capacity
- Continued limited water production < 5%</p>

#### Infill Drilling Sanctioned

→ 3 well programme – 18 MMboe 2P reserves<sup>(1)</sup>
→ Break-even oil price <30 USD/boe</li>
→ IRR >30% at 65 USD/bbl oil price





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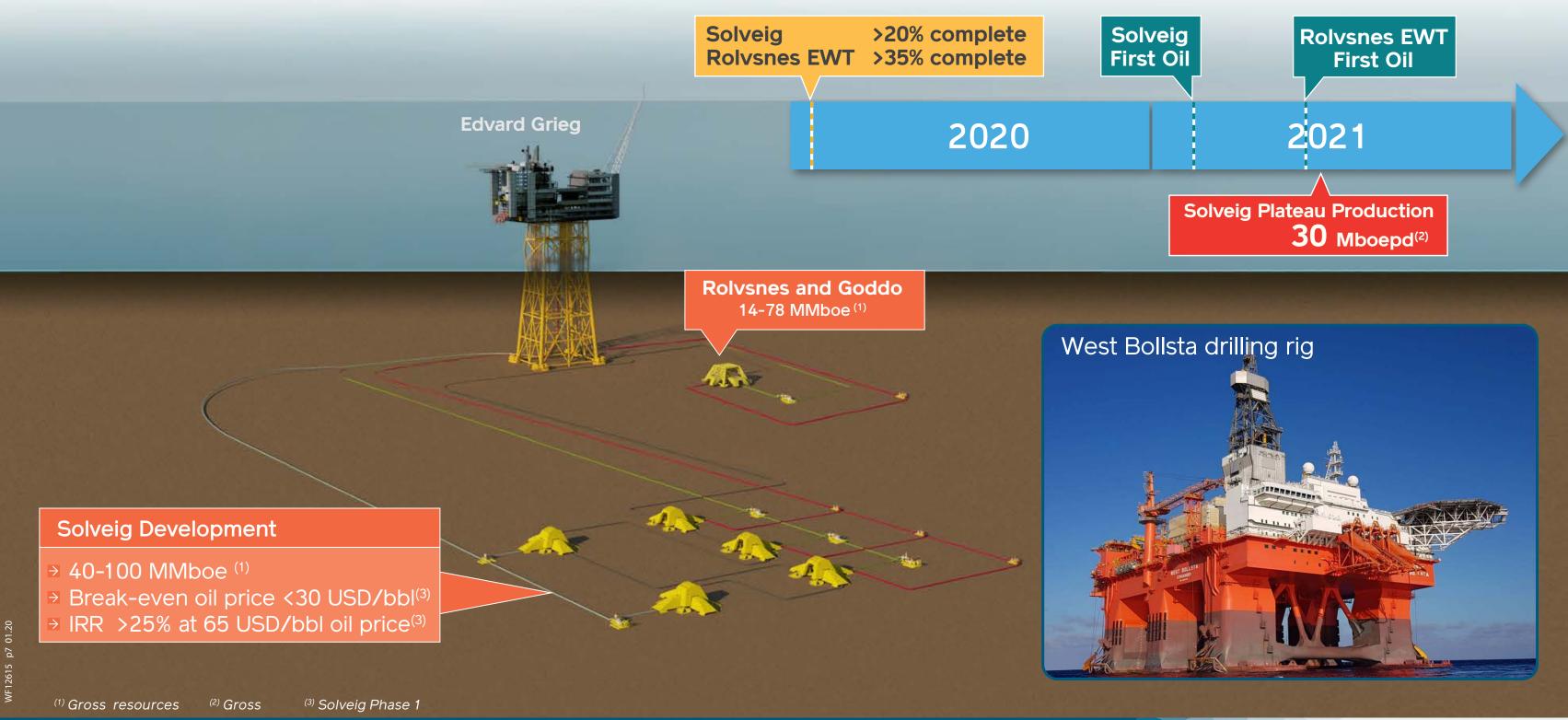
#### **Edvard Grieg**

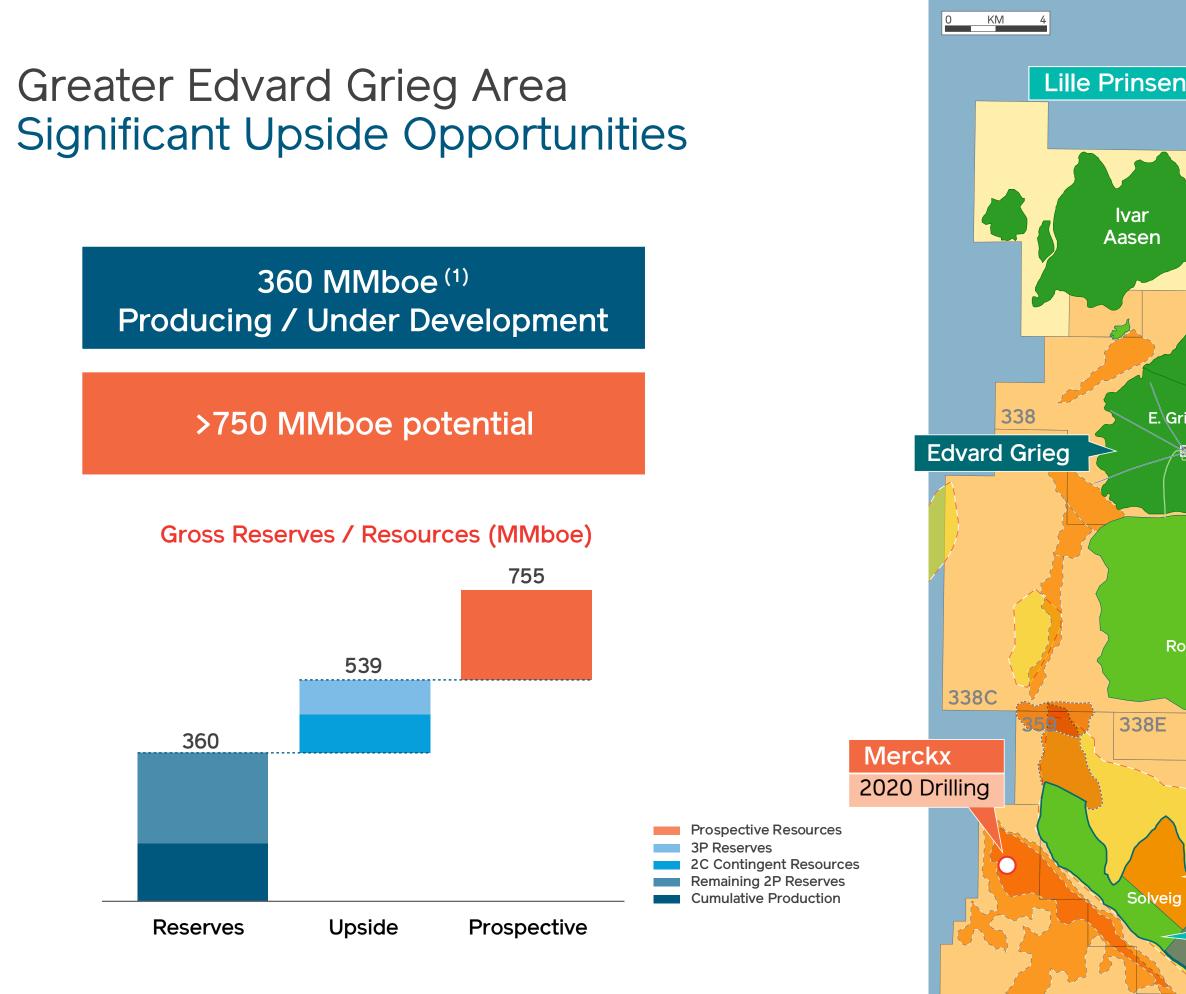
#### Tellus East

Jorvik

#### Edvard Grieg

## Greater Edvard Grieg Area Solveig Phase 1 and Rolvsnes EWT



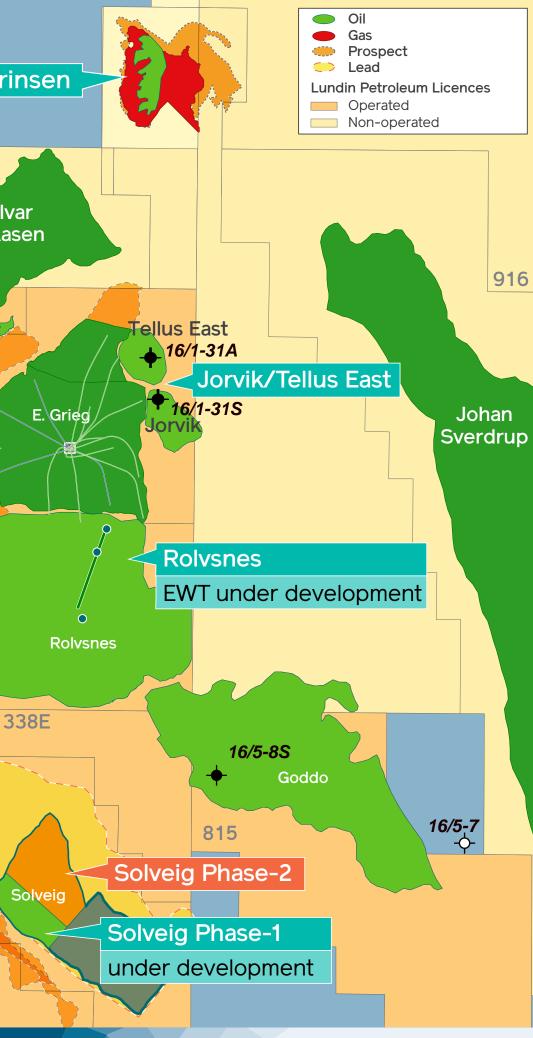


981

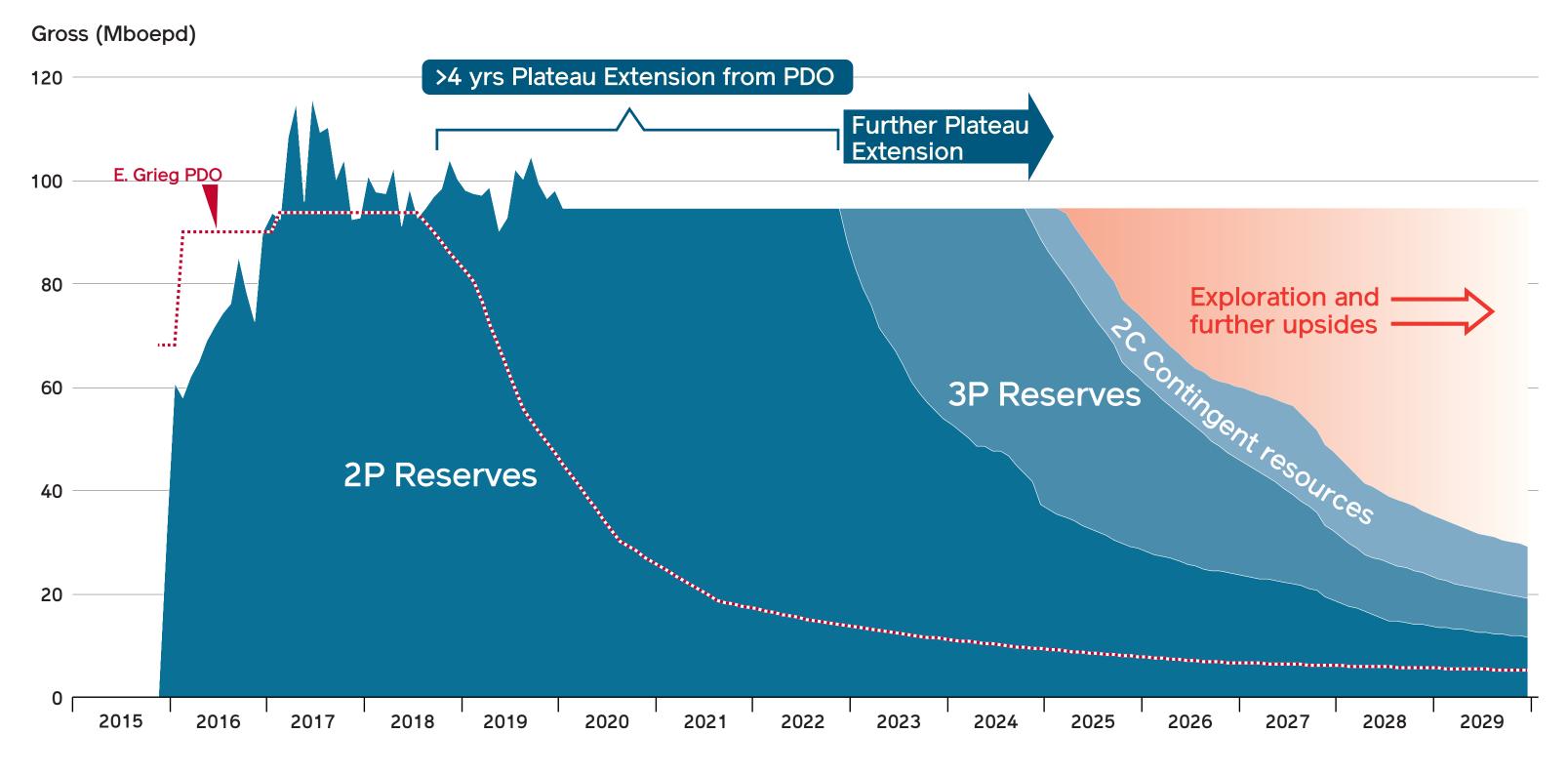
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(1) Includes gross historical production and proved plus probable reserves (2P)

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## Greater Edvard Grieg Area Further Plateau Extension



Note: 2P/3P Reserves includes Edvard Grieg, Solveig Phase 1 and Rolvsnes EWT

## Lundin Petroleum Alvheim Area – Continuous Reserves Growth

**Alvheim FPSO** 

Alvheim

Viper

ALL AND ALL ALL

Boa

Volund

A A A A

Kobra

- Frosk test producer on stream
- Alvheim infill pilots successful
- 2 infill wells in 2020

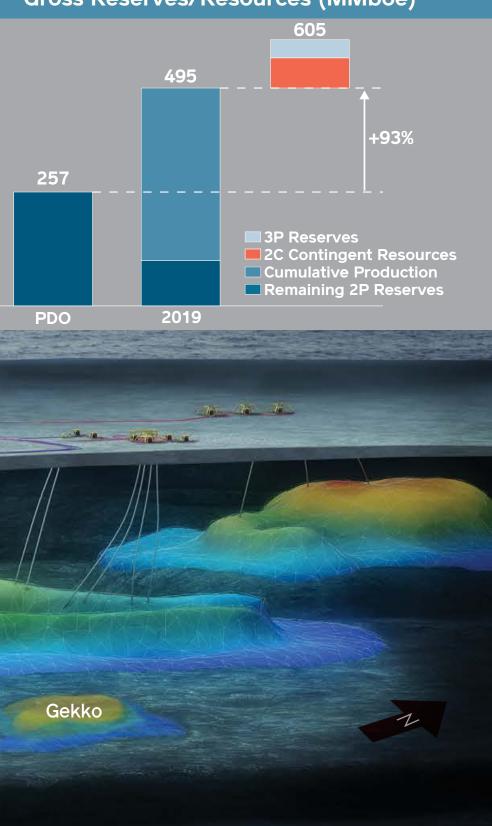
Frosk

Bøyla

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#### Alvheim Gross Reserves/Resources (MMboe)



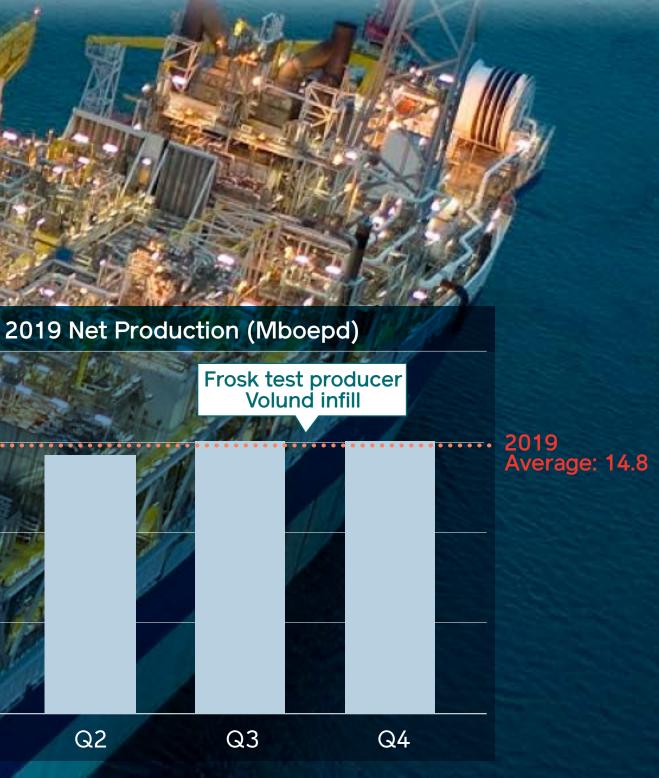
## Alvheim Area **Continued Strong Performance**

- Strong facilities performance → 2019 production efficiency 97%
- Good results from 2019 infill wells  $\rightarrow$ → No decline in 2019
- ⇒ 2 Alvheim infill wells to be drilled in 2020.  $\rightarrow$  On stream in 2020 and early 2021

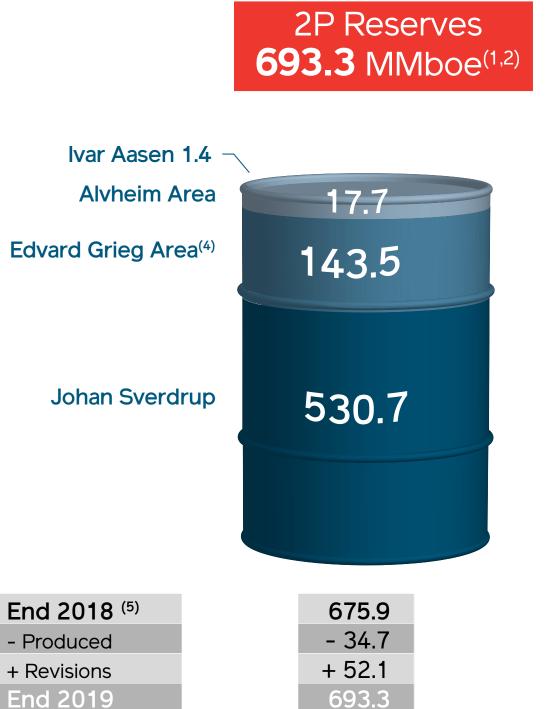
### OPEX 5.79 USD/boe<sup>(1)</sup>

<sup>(1)</sup> 2019 actual

Q1



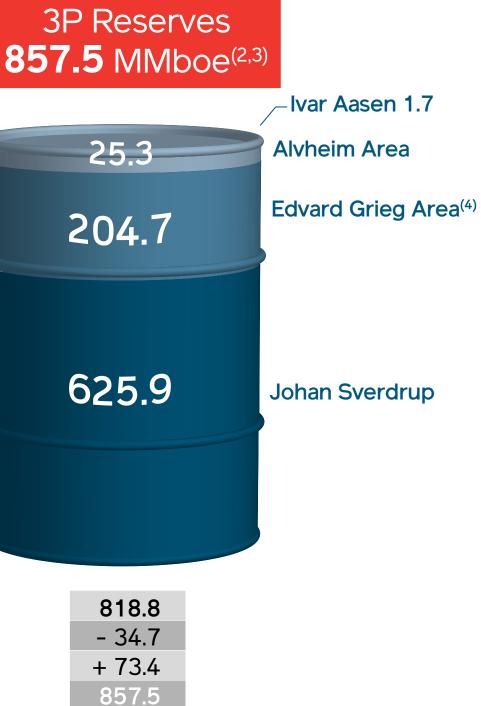
## Lundin Petroleum Year-end 2019 Reserves (Net)





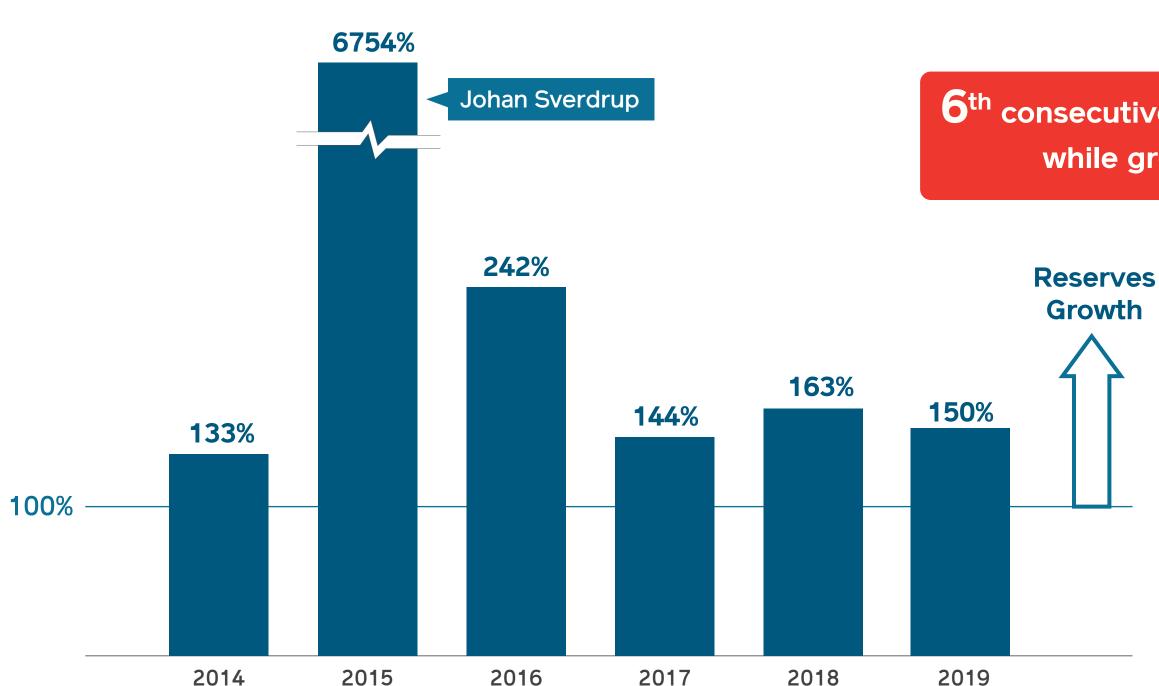
1) 2P proved plus probable remaining reserves 2) Independently audited by ERCE

3) 3P proved plus probable plus possible remaining reserves 4) Includes Edvard Grieg field, Solveig Phase 1 and Rolvsnes EWT



5) Adjusted for sale of 2.6% interest in Johan Sverdrup

## Lundin Petroleum Track Record of Growing Reserves



Reserve Replacement Ratio (%) (1, 2, 3)

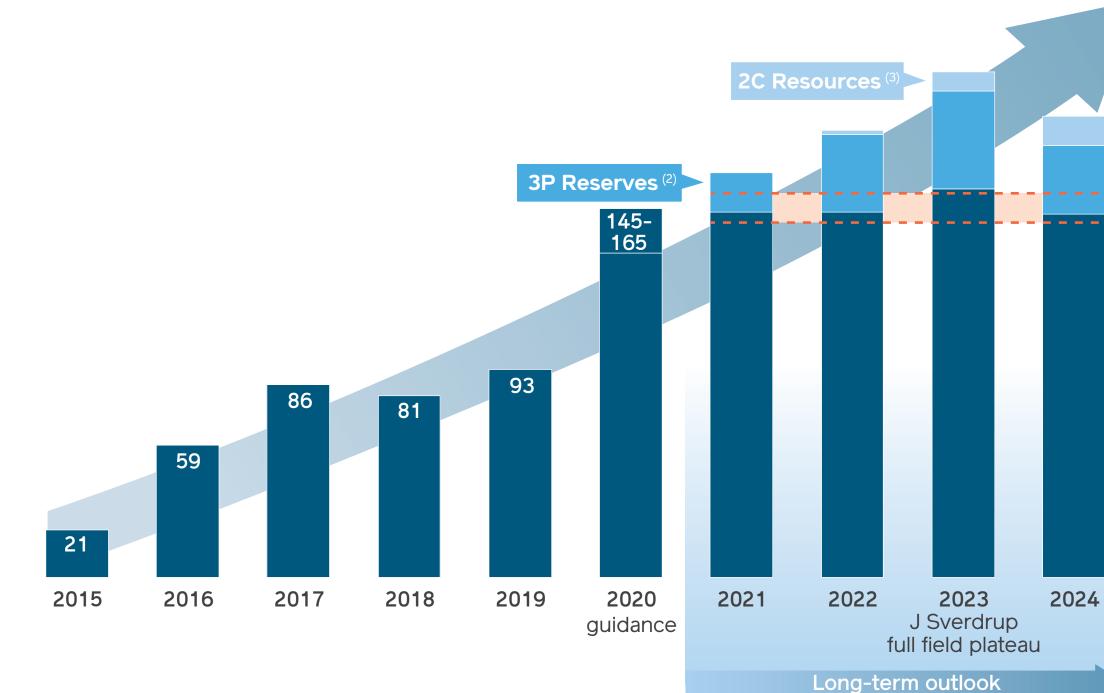
<sup>(1)</sup>2P reserves

<sup>(2)</sup> Relates to Lundin Petroleum portfolio in Norway

<sup>(3)</sup>As per industry standards the reserve replacement ratio is defined as the ratio of reserve additions to production during the year, excluding asset transactions

## 6<sup>th</sup> consecutive year of reserves growth while growing production >4X

## Lundin Petroleum Increased Long-term Production Guidance (Mboepd)



<sup>(1)</sup> Proved plus Probable reserves
 <sup>(2)</sup> Possible reserves
 <sup>(3)</sup> 2C Contingent resources

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#### Long-term guidance **160–170** Mboepd 2P reserves

2P Reserves<sup>(1)</sup>

## Johan Sverdrup in a league of its own



## Johan Sverdrup In a League of its Own

#### **PRODUCTION CAPACITY**

**2.2–3.2** billion boe (PDO 1.7 - 3.0 billion boe)

**GROSS RESERVES** 

Phase 1 First oil 5 Oct 2019 440 Mbopd

**Full Field** First oil Q4 2022 660 Mbopd





**∼4** Bn USD saving net Lundin<sup>(4)</sup>

<sup>(1)</sup> Nominal, fixed currency <sup>(2)</sup> Original PDO <sup>(3)</sup> Life of field <sup>(4)</sup> Including currency effects

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OPEX <2 USD/bbl from Phase 1 plateau

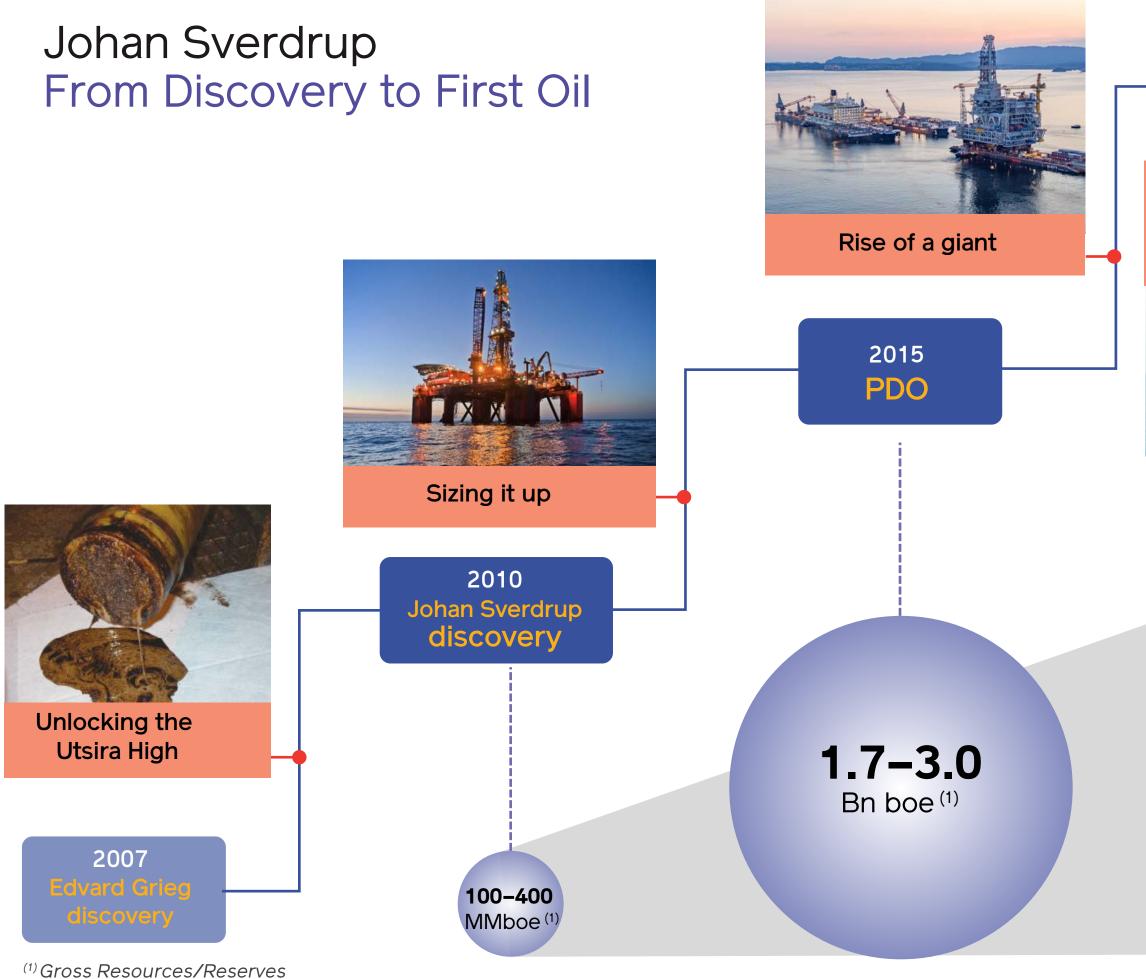
Carbon Footprint  $\mathbf{0.7}$ kg CO<sub>2</sub>/boe<sup>(3)</sup>

#### **GROSS CAPEX**<sup>(1)</sup>

#### **BREAK EVEN PRICE**

Phase 2 PDO 85 Bn NOK<sup>(2)</sup> Current 41 Bn NOK

**Full Field** <20 USD/boe



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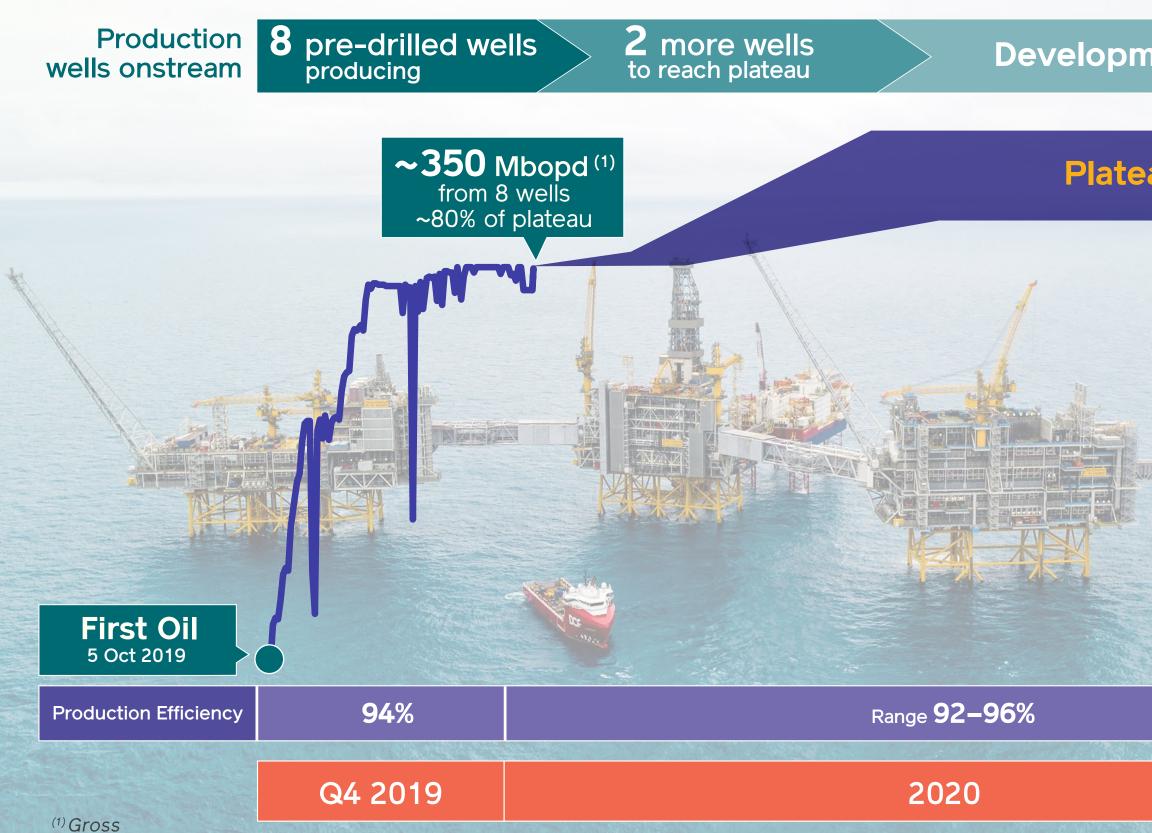
#### 2019 **First Oil** ahead of schedule

4 platforms 20 development wells Power cable from shore Oil and gas export pipelines



## 2.2 - 3.2Bn boe<sup>(1)</sup>

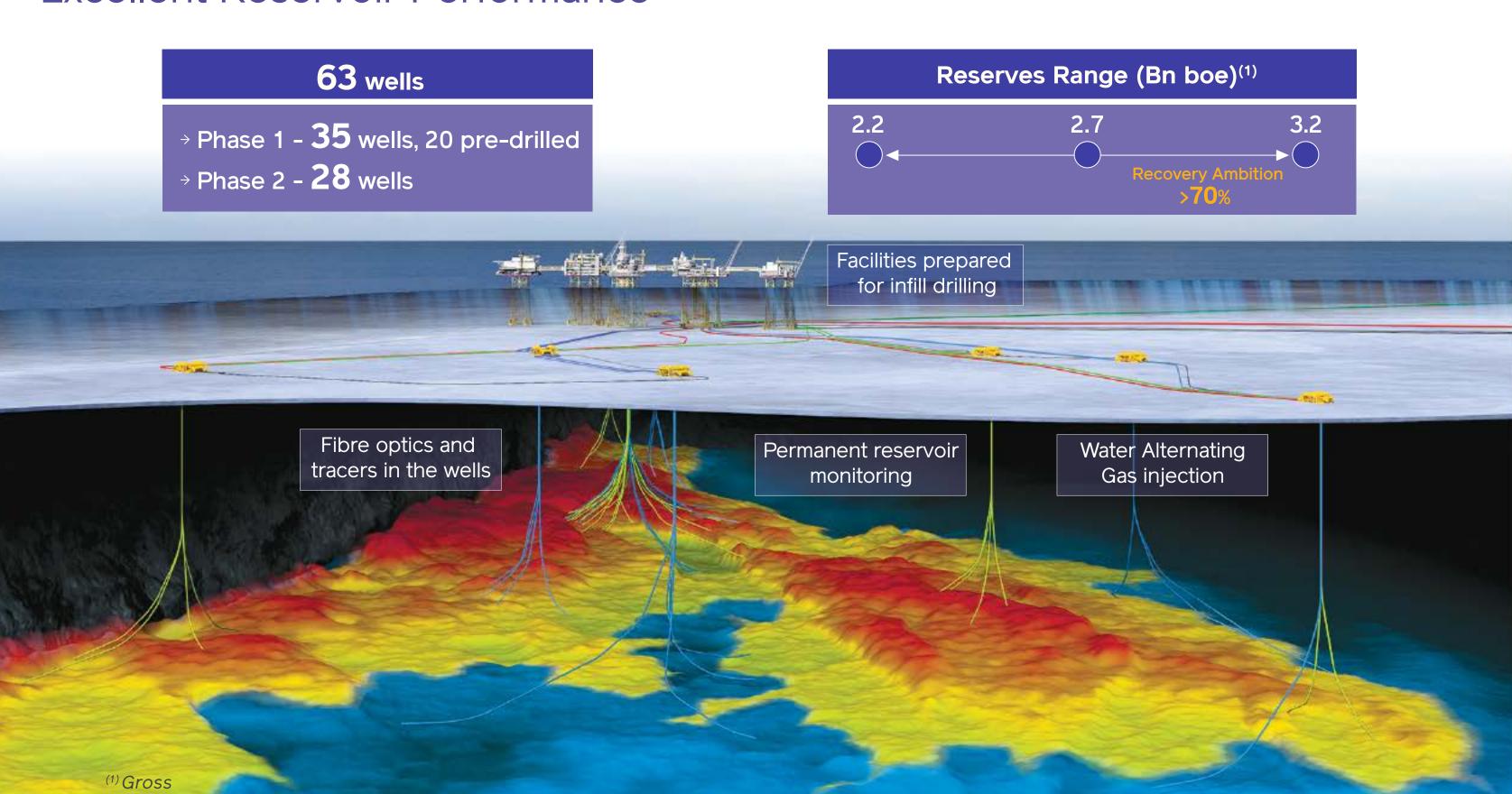
## Johan Sverdrup Phase 1 Ramp-up Ahead of Expectations



## **Development Drilling**

### Plateau 440 Mbopd<sup>(1)</sup>

## Johan Sverdrup Excellent Reservoir Performance



## Johan Sverdrup Phase 2 on Track

PDO approved - first oil Q4 2022
>20% complete



New processing platform
 Field centre modifications
 Power from shore area solution
 Five subsea templates
 28 wells
 WAG

### • Johan Sverdrup A field for the Luture

Leading low OPEX Quarter Norway average

Low carbon emissions ~5% of world average

Phase 2 on track for first oil Q4 2022 660 Mbopd<sup>(1)</sup>

Phase 1 on track for plateau summer 2020 **440 Mbopd**<sup>(1)</sup>

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<sup>(1)</sup>Gross

30%

of Norway's

oil production



# Continued organic growth

focused on growing through the drill bit



### Lundin Petroleum Organic Value Creation through Innovation

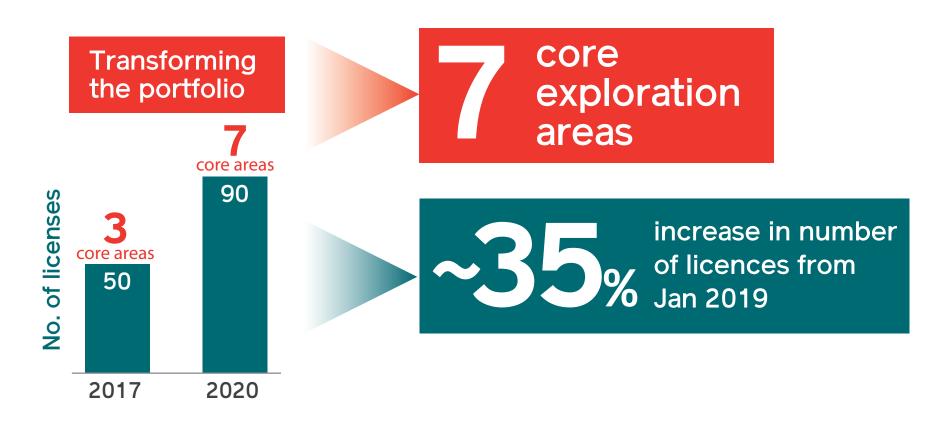
Subsurface expertise
Cutting-edge technology
Maximising recovery
New reservoirs and plays

**O.8** USD/boe

<sup>(1)</sup> Post tax

### Lundin Petroleum finding costs <sup>(1)</sup>

### Lundin Petroleum **Organic Growth Strategy**





exploration wells in 2020 >650 MMboe<sup>(1)</sup>

**Northern North Sea** Horda

**Alvheim Area Utsira High Area** Sele High

**Central Graben** 

### Southern Barents Sea

Oslo

Stavanger

Significant yet to find resources

Norwegian Sea

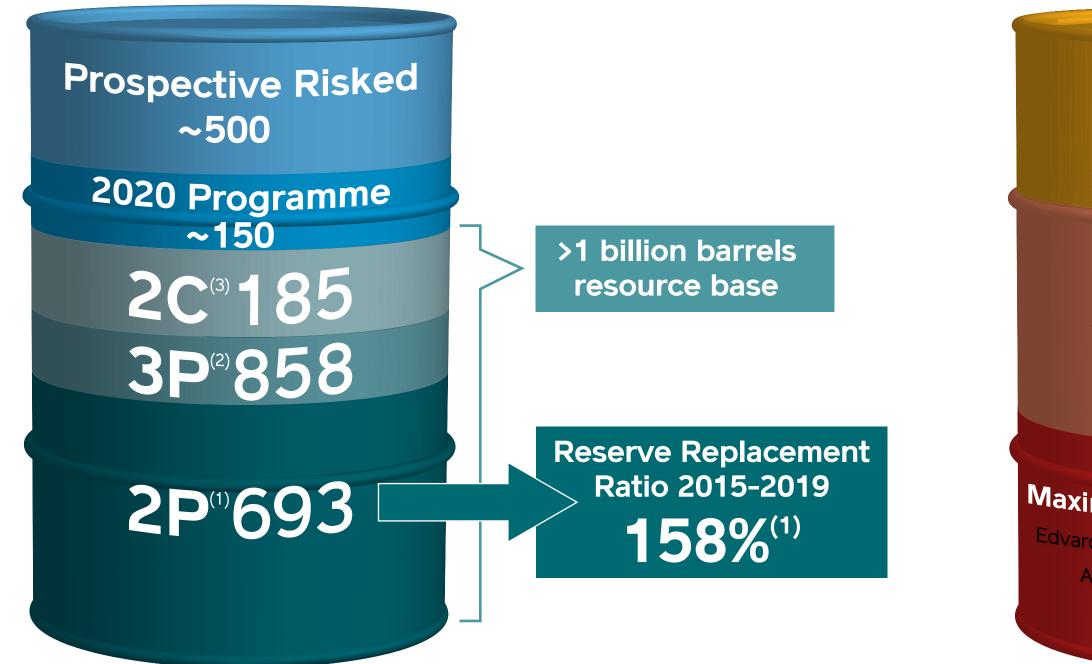


>15

Bn boe<sup>(2)</sup>

Core areas

### Lundin Petroleum Organic Growth Opportunity Set (MMboe net)



<sup>(1)</sup>2P Reserves is Proved plus Probable remaining reserves

<sup>(2)</sup> 3P Reserves is Proved plus Probable plus Possible remaining reserves

### Multiple Growth Opportunities

### **Frontier Areas**

- Barents Sea
- Norwegian Sea
  - Sele High

### Mature Basins

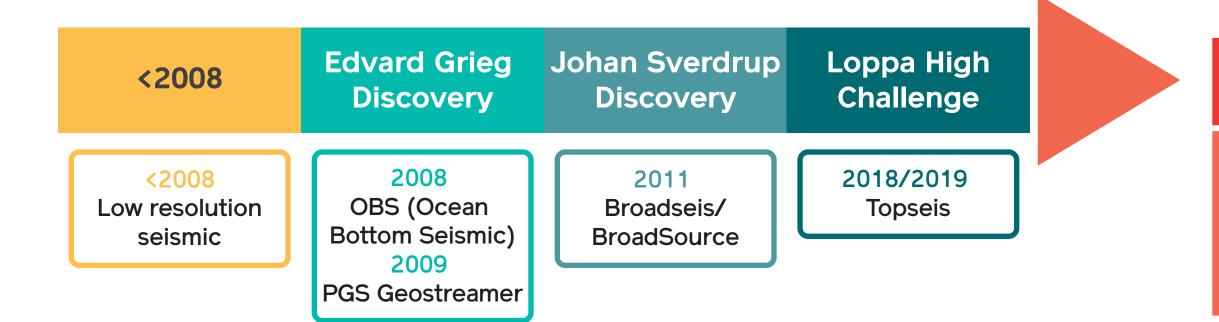
- Utsira High
- Greater Alvheim Area
  - North Sea Horda
  - Central Graben

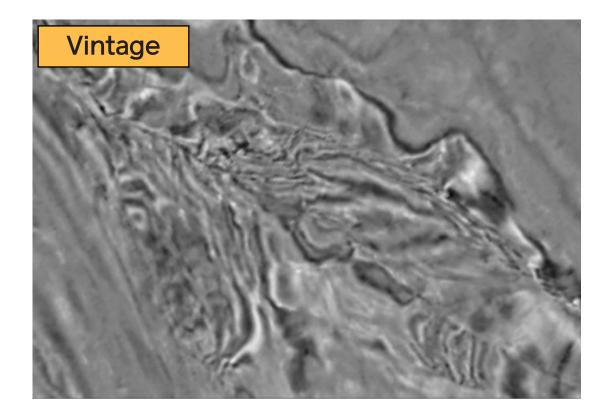
### Maximise Recovery/step-outs

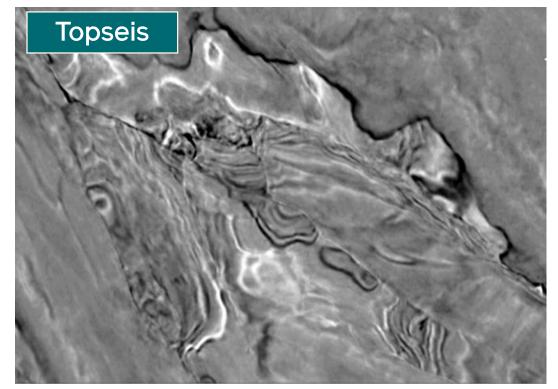
Edvard Grieg - R.F., infills/step-outs, WAG Alvheim Area - infills /step-outs Johan Sverdrup - R.F., infills

<sup>(3)</sup> 2C Contingent Resources

### Lundin Petroleum Front Runner in Geophysics





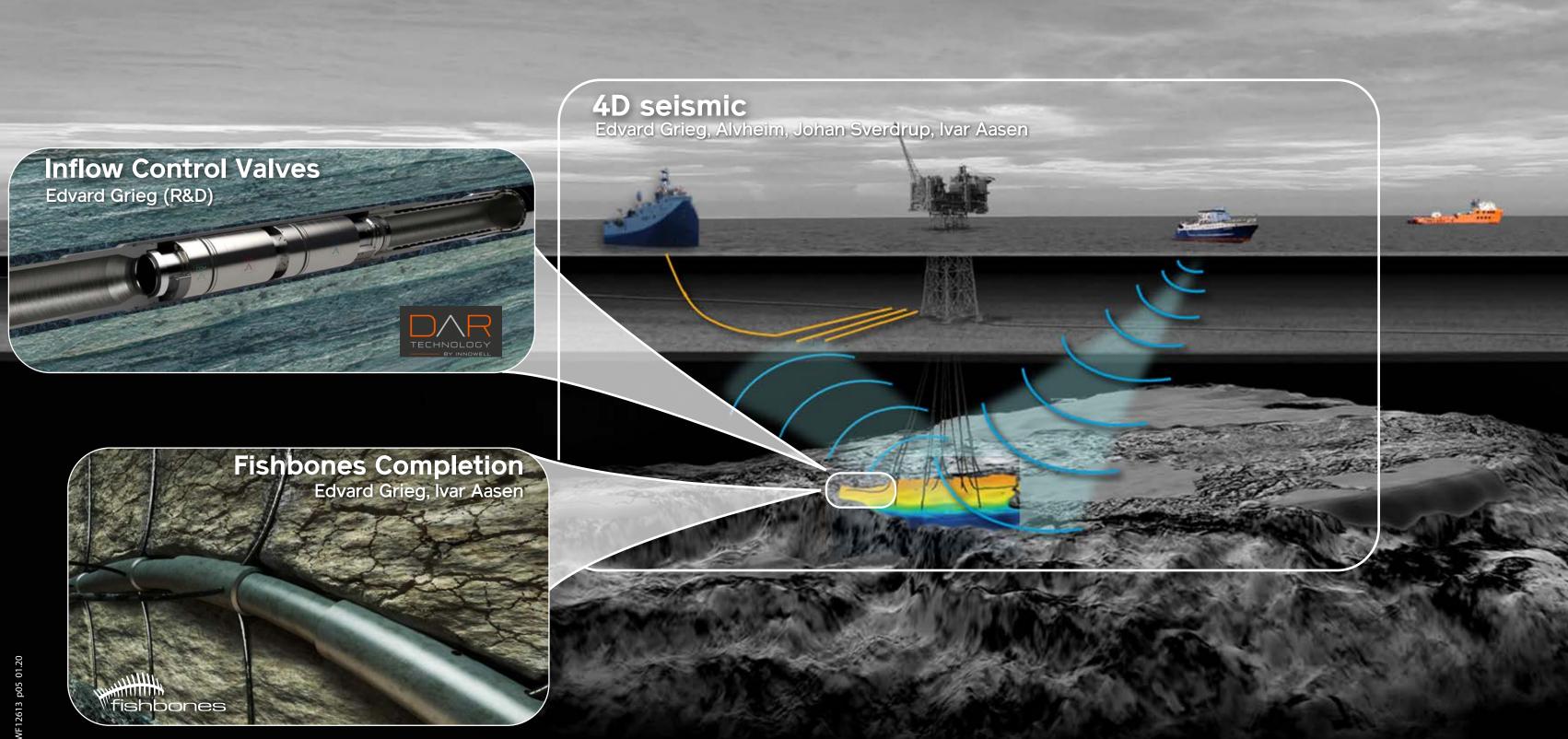


### **Next Generation**

# → Improved imaging → Improved processing → AI

## → Reduced cost→ Increased speed

### Lundin Petroleum Reservoir Development - Value Adding Technology

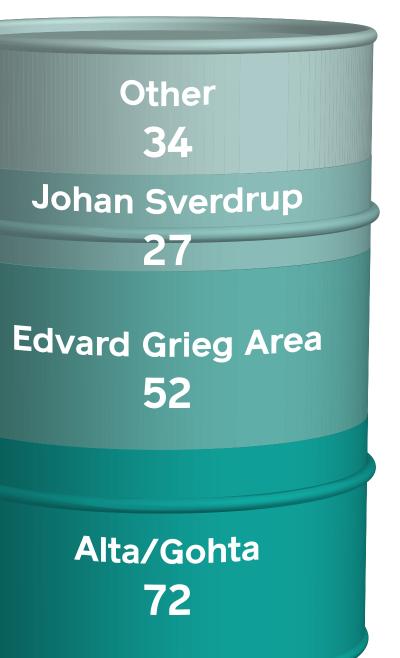


### Lundin Petroleum Year-End 2019 2C Contingent Resources (net)

2	С	

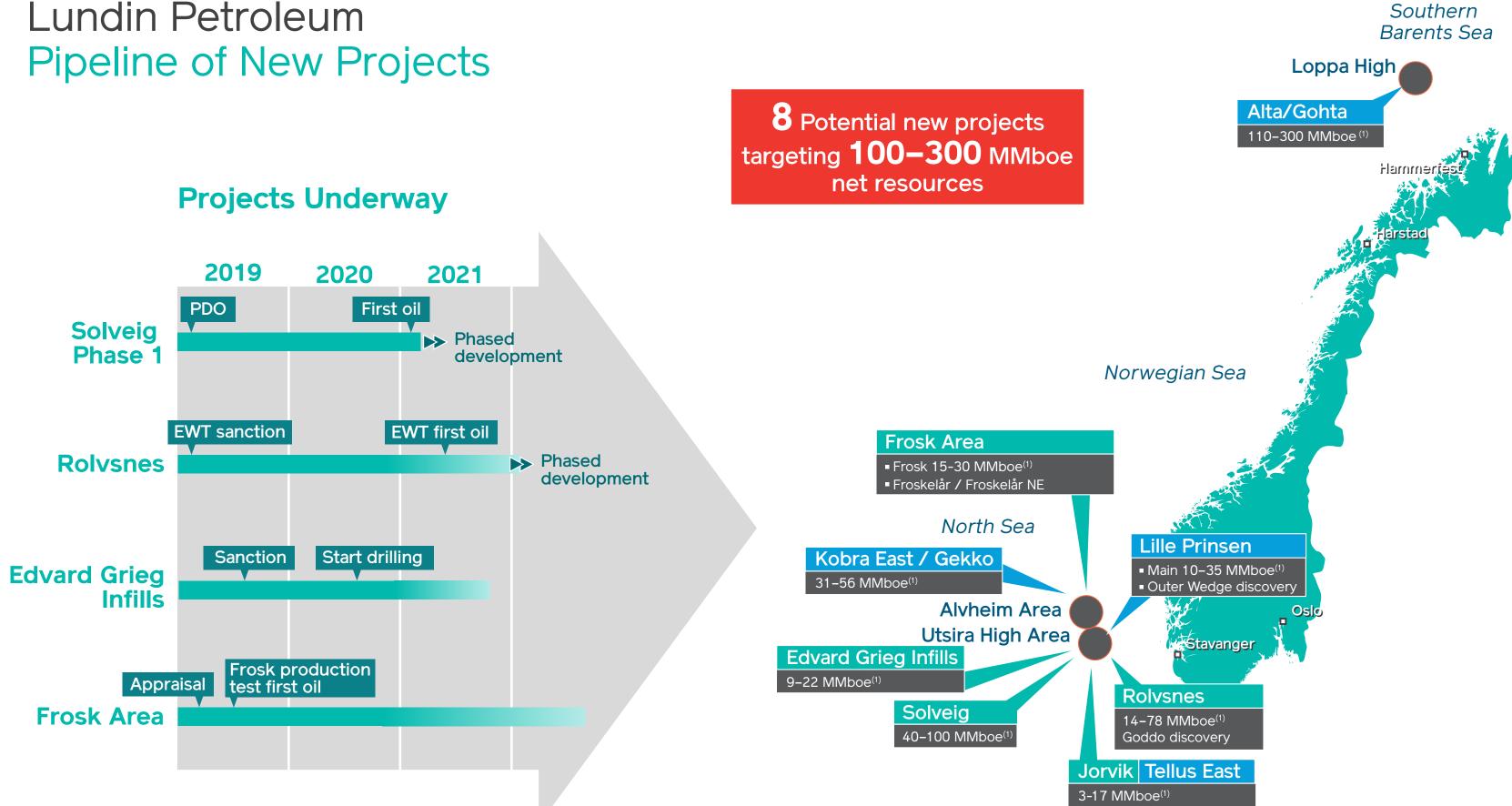
	MMboe
End 2018	225.4
Acquisitions / Dispositions	8.7
Discoveries	5.3
New IOR projects	4.4
Technical Revisions	-9.2
End 2019 before projects matured to reserves	234.5
Matured to Reserves	-49.2
End 2019	185.3

## Contingent Resources **185.3** MMboe



## Lundin Petroleum

net resources



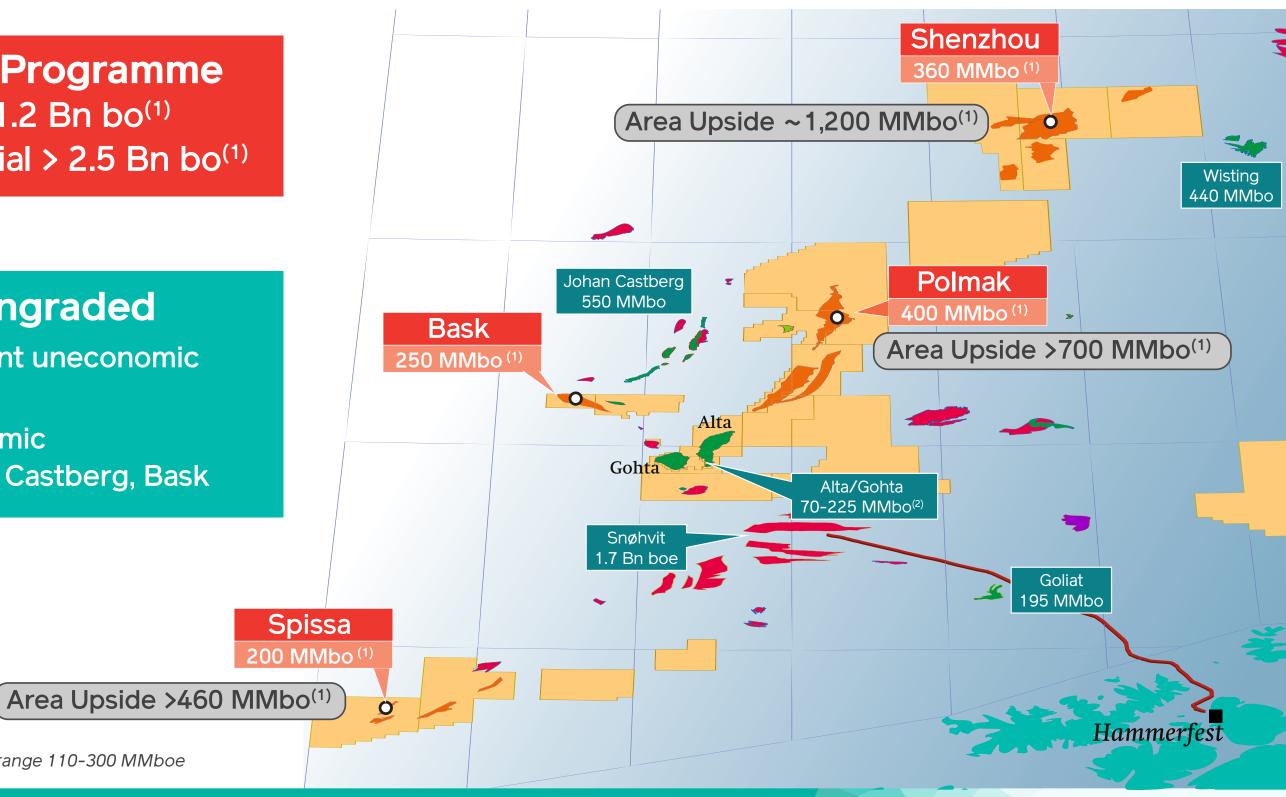
<sup>(1)</sup>Gross Reserves and Contingent Resources

### Lundin Petroleum Southwestern Barents Sea Strategy

**Strategic 2020 Programme** 4 Prospects > 1.2 Bn bo<sup>(1)</sup> Area Upside Potential > 2.5 Bn bo<sup>(1)</sup>

### Alta / Gohta downgraded

- Standalone development uneconomic requires > 200 MMbo
- Subsea tie-back economic potential hosts : Johan Castberg, Bask



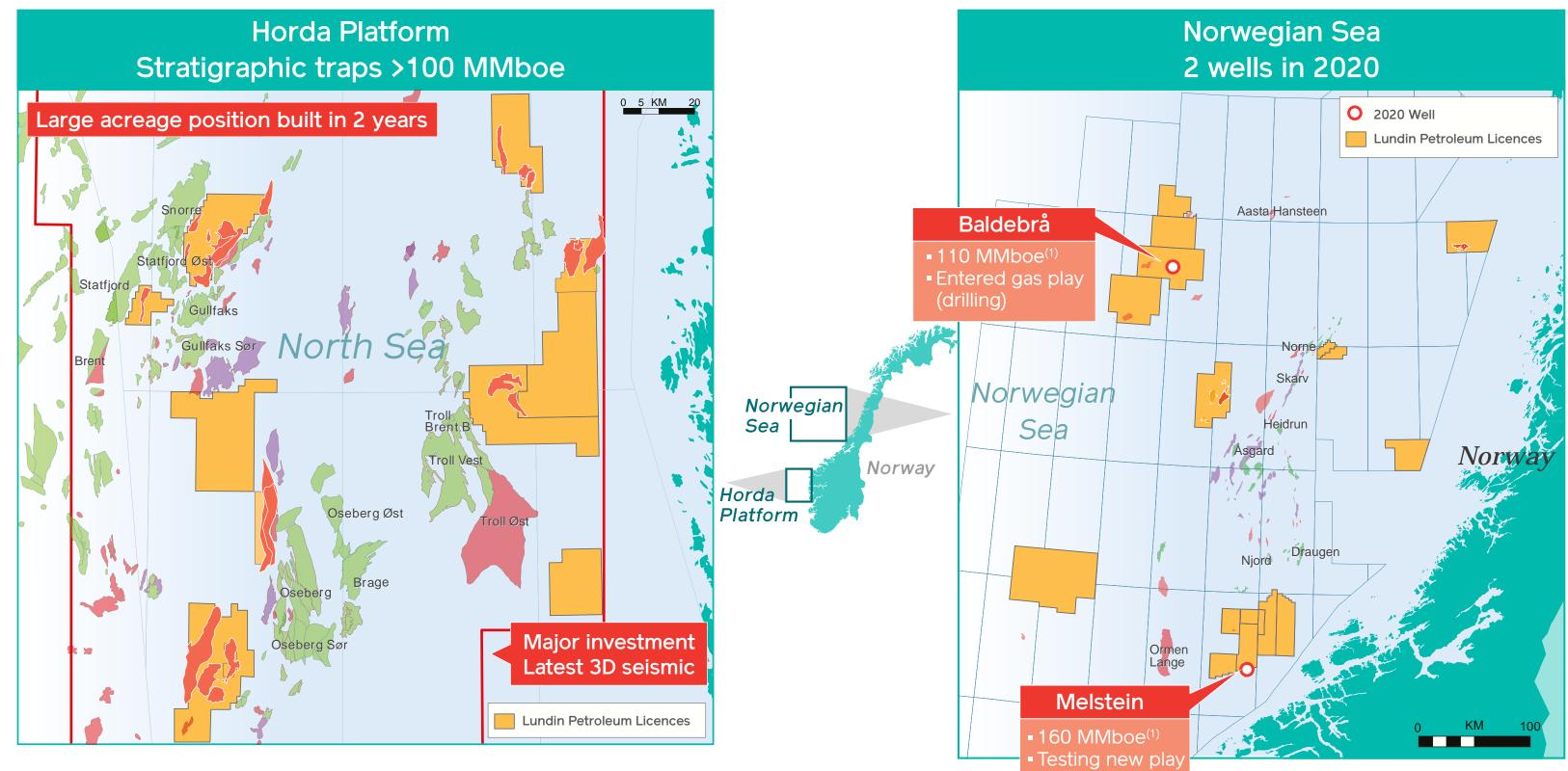
<sup>(1)</sup>Gross unrisked prospective resources

<sup>(2)</sup> Alta/Gohta gross contingent resource range 110-300 MMboe

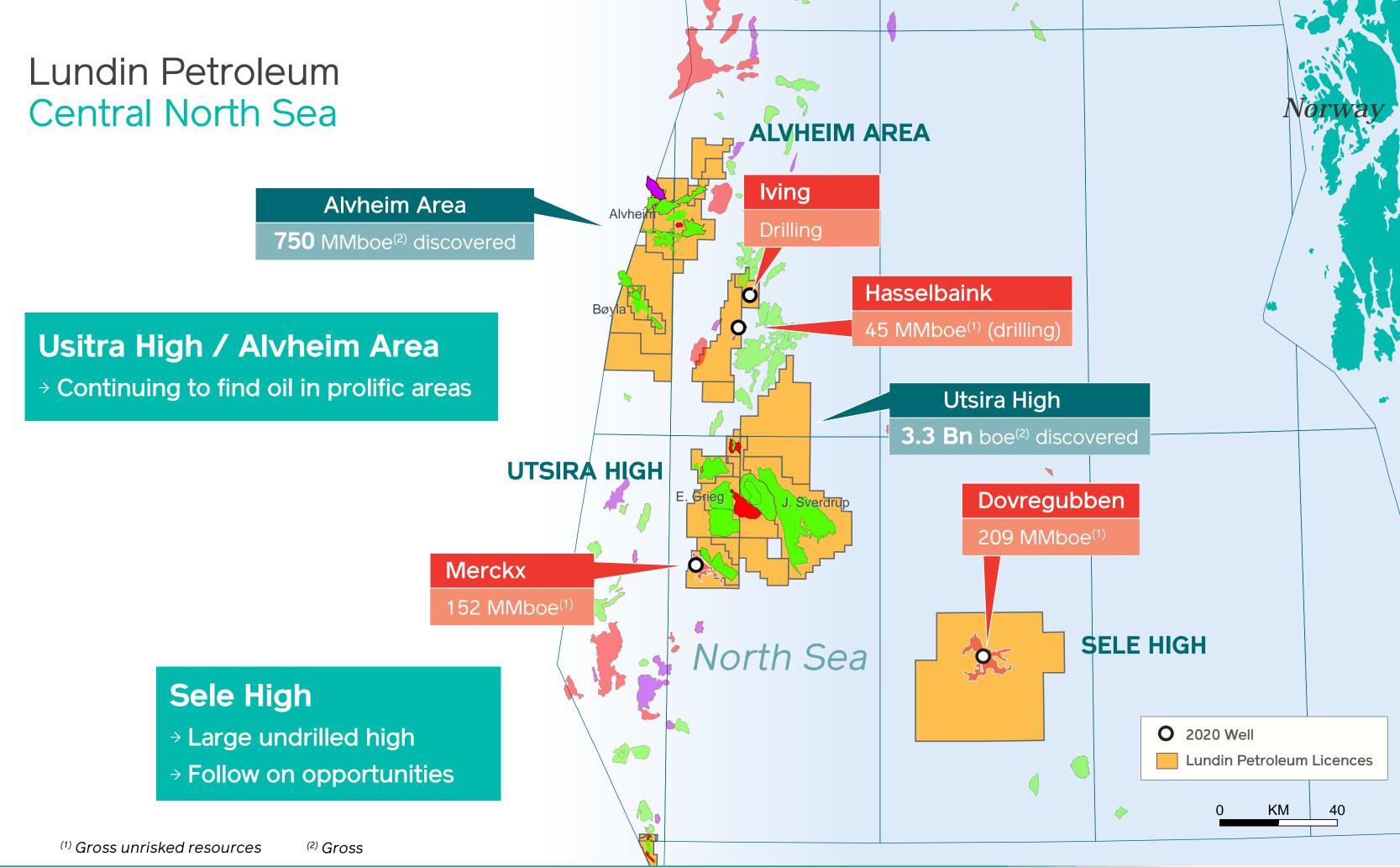


Lundin Petroleum Licences

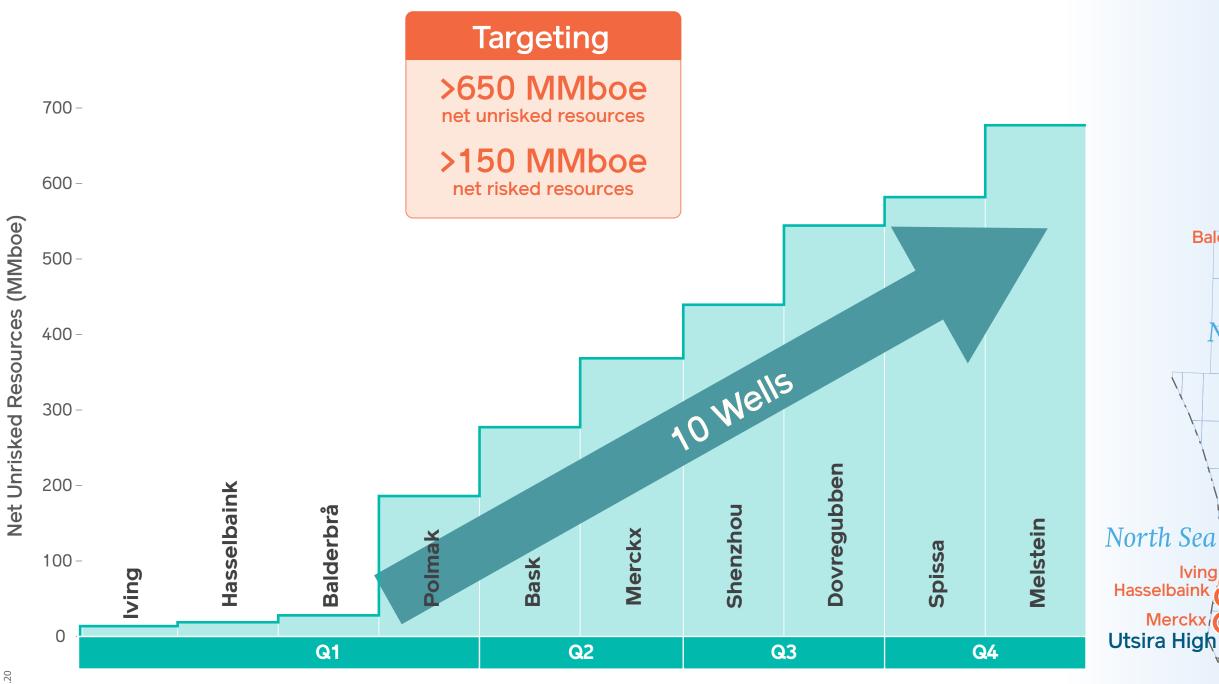
### Lundin Petroleum Building New Core Areas



<sup>(1)</sup> Gross unrisked resources



### Lundin Petroleum 2020 Exploration and Appraisal Programme





### Multiple growth opportunities Maximise recovery/step-outs, Mature Basins, Frontier Areas

Pipeline of new projects 4 underway, 4 appraisal/concept phase

Significant Exploration Programme 2020 targetting >650 MMboe<sup>(1)</sup>

<sup>(1)</sup>Net unrisked resources

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## **Delivering on our Organic Growth** Strategy

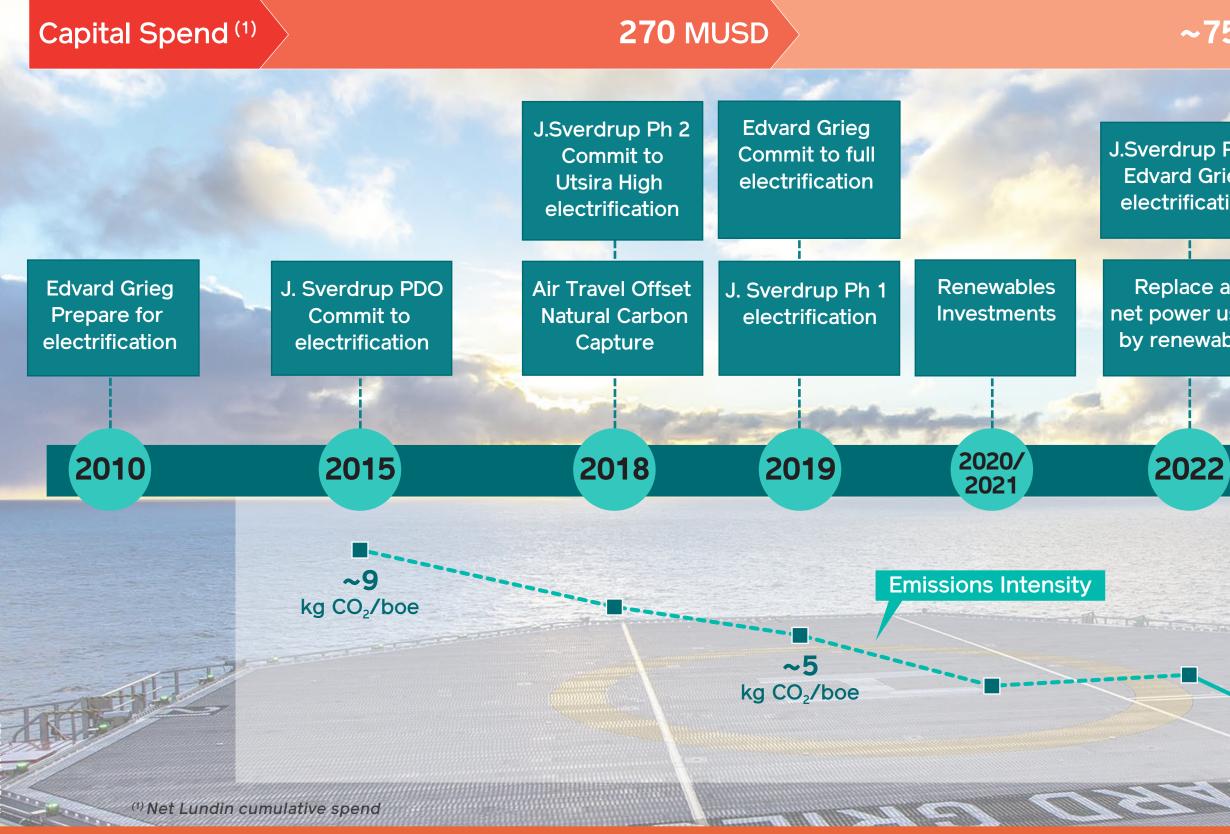
# Coffee break



## Decarbonisation Strategy the path to carbon neutrality



### Lundin Petroleum Decarbonisation Strategy - The Path to Carbon Neutrality



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### ~750 MUSD

J.Sverdrup Ph 2 **Edvard Grieg** electrification

Replace all net power used by renewables

### Target **Carbon Neutral** 2030

(operational emissions)



### Decarbonisation Strategy **Replacing Power Usage with Renewables**

### Leikanger Hydropower

Lundin to aquire 50% operated by Sognekraft Net investment for 2020–2021 ~60 MUSD

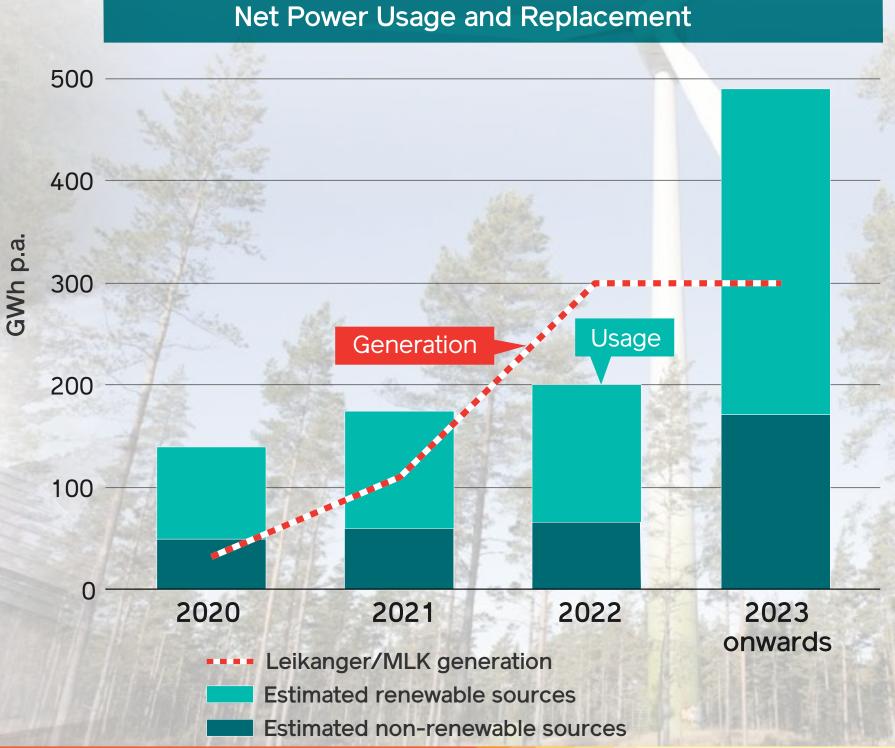
### Metsälamminkangas (MLK) Windfarm

Lundin to acquire **100%** operated by OX2 with intention to farm down 50% Net investment 2020–2021 ~100 MUSD<sup>(1)</sup>

**Replace all net power usage** with further renewables investments

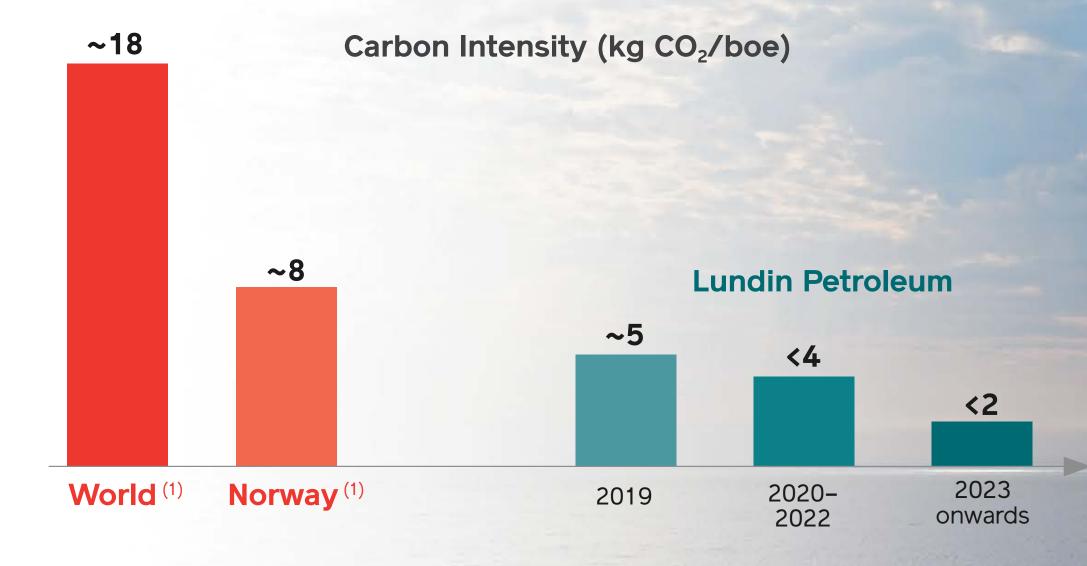
### **Generating good leveraged returns**

<sup>(1)</sup> After farm down



### Lundin (Edvard Grieg & Johan Sverdrup)

### Decarbonisation Strategy Industry Leading



<sup>(1)</sup>Source NOROG/IOGP

### Target Carbon Neutral 2030

(operational emissions)

## Financial discipline and strength proving the model works



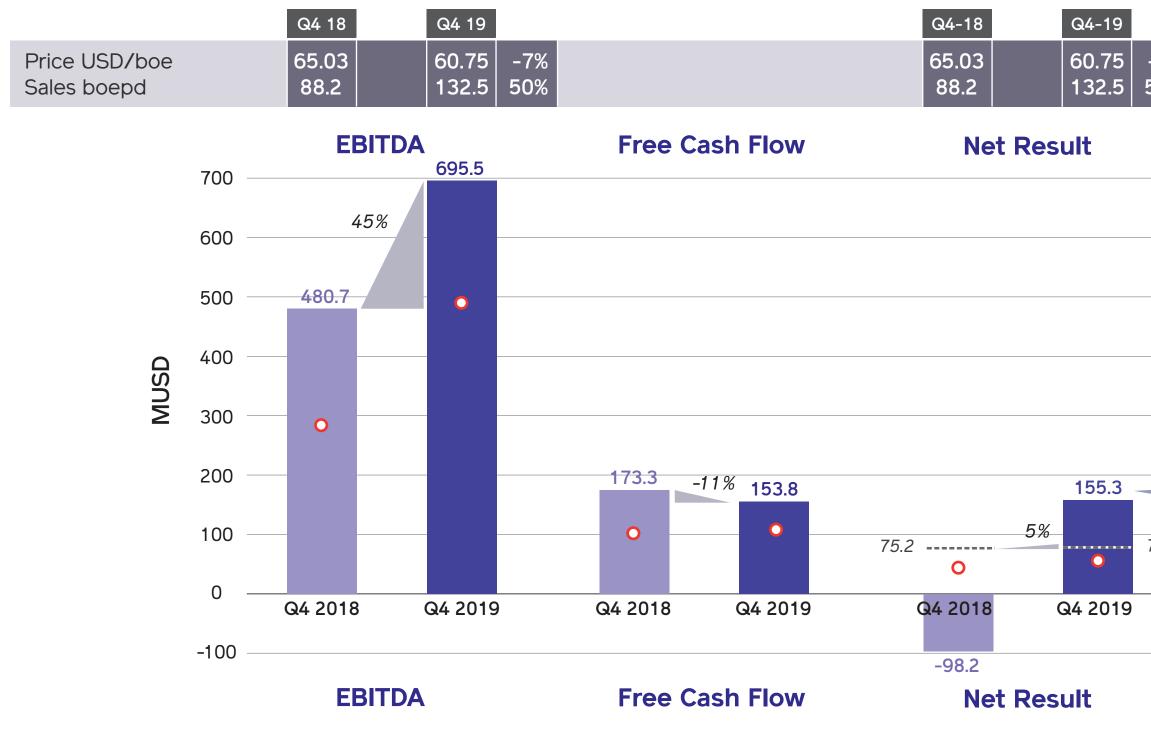
## Full Year 2019 and Fourth Quarter Financial Highlights

	Q4 2019	Full Year 2019
Production (boepd)	135.1	93.3
Average Brent oil price (USD/boe)	63.08	64.21
Cash operating costs (USD/boe)	3.54	4.03
EBITDA (MUSD)	695.5	<b>1,918.4</b> <sup>(1)</sup>
Free cash flow (MUSD)	153.8	1,271.7
Net result (MUSD)	155.3	824.9
Adjusted net result (MUSD)	78.9	252.7

1) excludes the reported after tax accounting gain of MUSD 756.7 on the divestment of a 2.6 percent working interest in Johan Sverdrup

All comparative numbers in this presentation are restated following change in accounting principle for under/overlift balances.

### **Financial Results** Fourth Quarter 2019



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### -7% 50%

USD

per

3.0

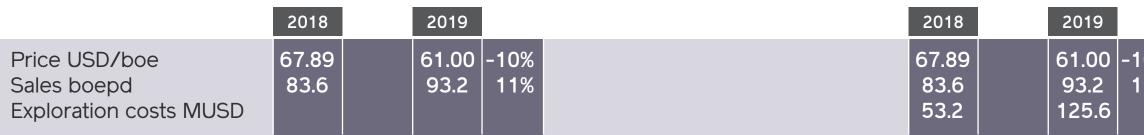
2.5

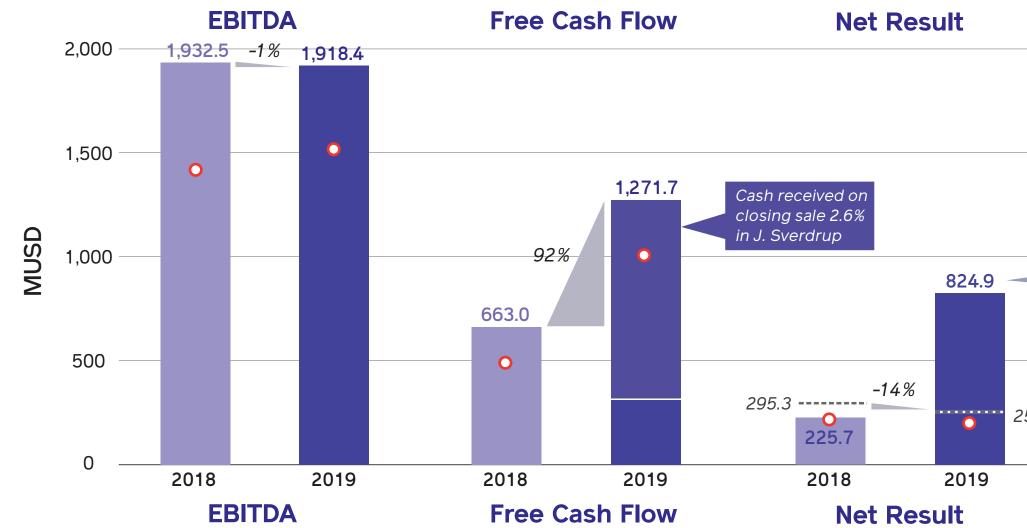
	- 2.0	<sup>-</sup> Share	
	- 1.5		
	- 1.0		
		Net Result	155.3
70.0	- 0.5	Adjusted for:	
78.9		Impairment	128.3
	-0	FX	-106.0
		Loan modification charge	10.1
		Tax effects	-108.8
		Adjusted Net Result	78.9
		o per share	

per share Ο

----- Adjusted Net Result

### **Financial Results** Full Year 2019





<sup>(1)</sup> Includes interest and pro and contra settlement from effective date to completion date as well as working capital balances and incurred transaction expenses

0%	%	
19	%	
19	%	

8.0 **USD** per Share 6.0

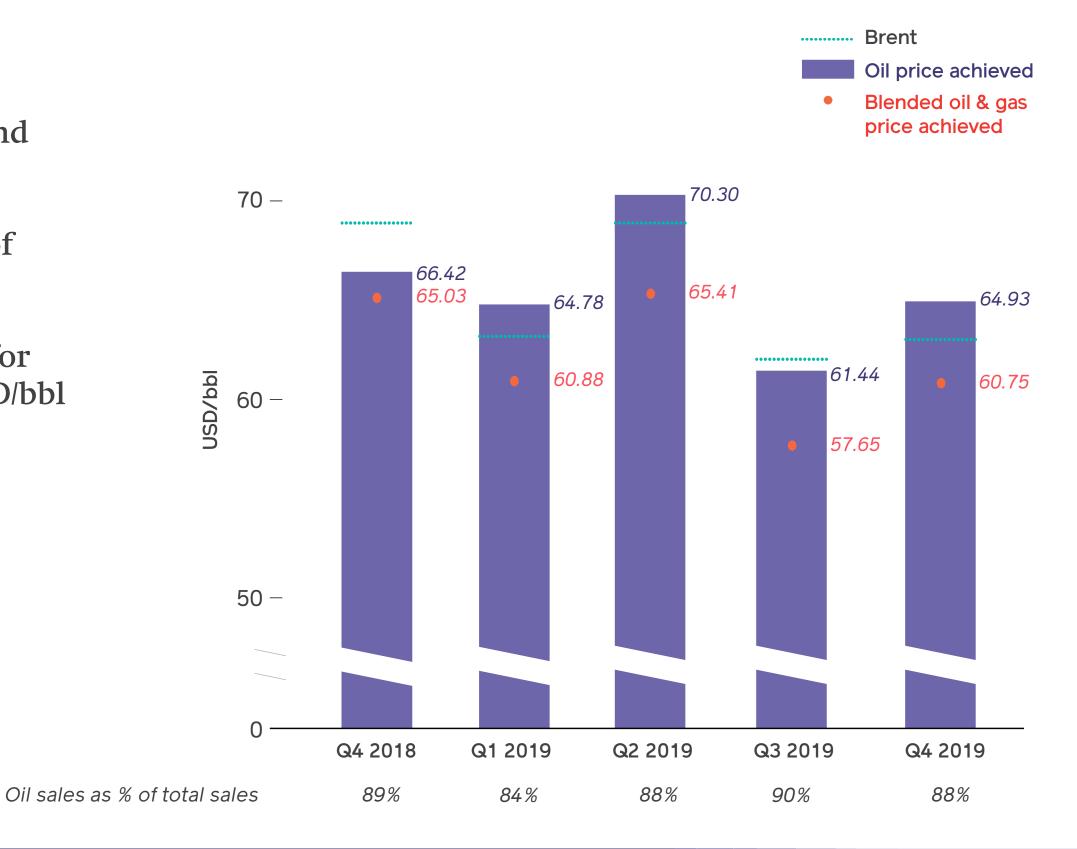
4.0		
	Net Result	824.9
	Adjusted for:	
	Gain asset sale	-756.7
2.0	Impairment	128.3
	Fx	131.7
252.7	Loan modification charge	41.5
.52.7	Tax effects	-117.0
<b>0</b>	Adjusted Net Result	252.7

per share 0

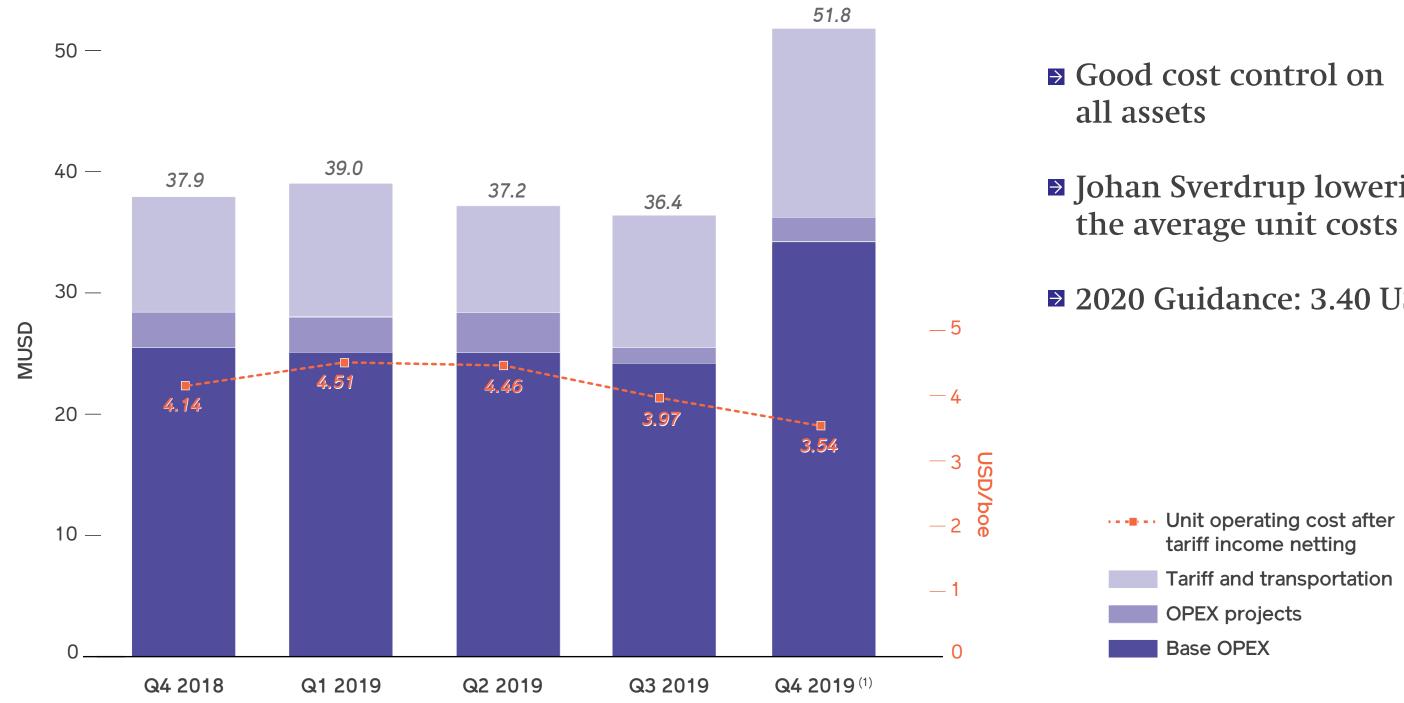
----- Adjusted Net Result

### Full Year 2019 Realised Prices

- Strong demand for Grane blend
   premium during Q4 2019
- Positive impact from timing of liftings during Q4 2019
- Weighted premium to Brent for full year 2019 of USD 0.51 USD/bbl



### Full Year 2019 **Operating Costs**

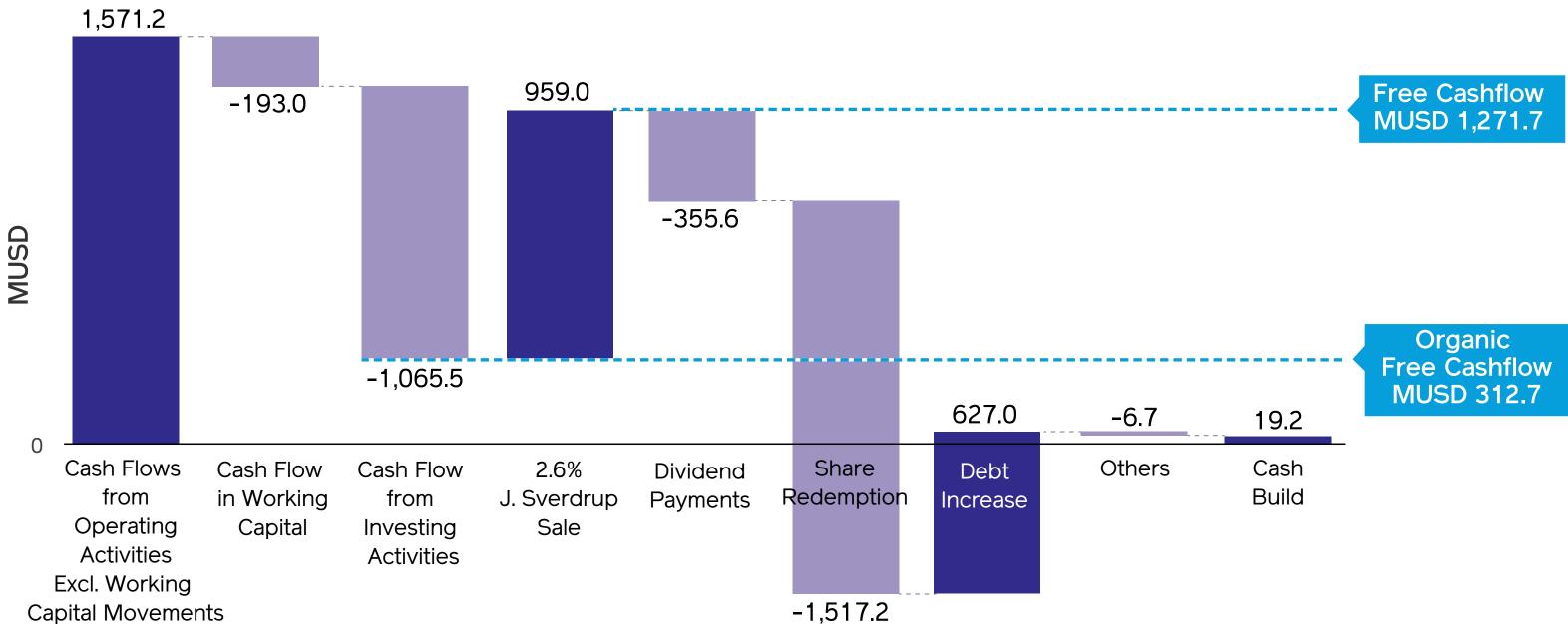


<sup>(1)</sup> Start up Johan Sverdrup during Q4 2019

## ■ Johan Sverdrup lowering

### ≥ 2020 Guidance: 3.40 USD/boe

### Full Year 2019 Cash Flow



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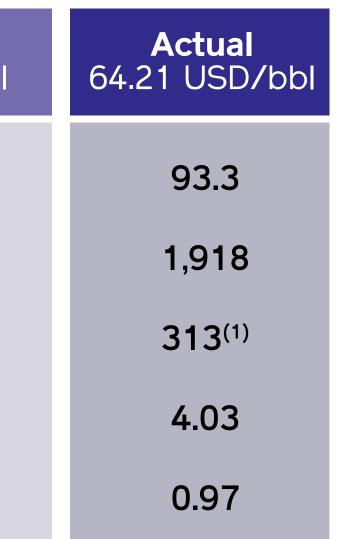


### 2019 Actuals Compared to CMD

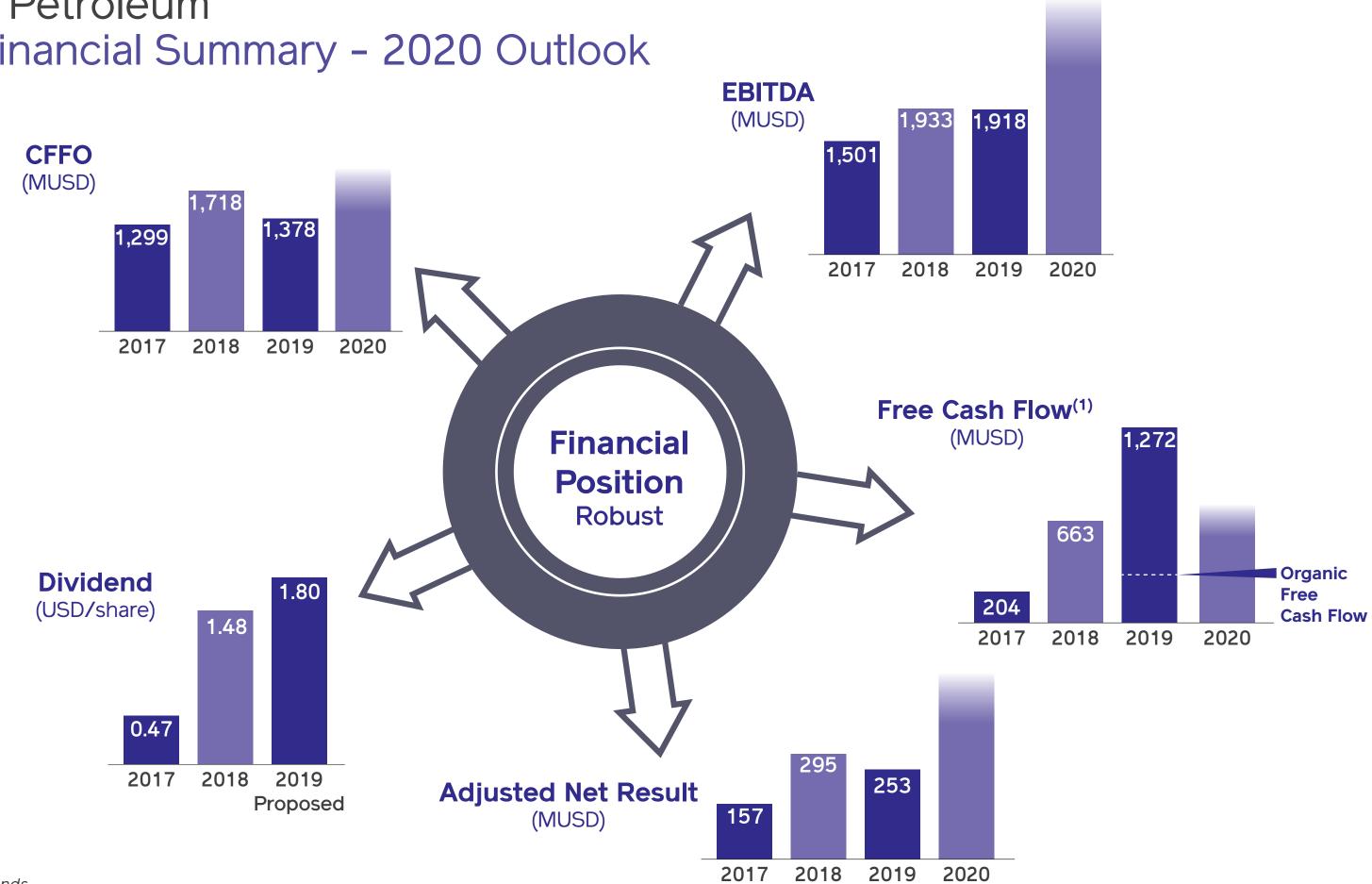
	<b>CMD</b> 60 USD/bbl
Production (Mboepd)	75–95
EBITDA (MUSD)	1,625
Free Cash flow (MUSD)	140
Cash OPEX (USD/boe)	4.25
CAPEX and E&A Spend (Bn USD)	1.23

■ Outperformed on all operational metrics despite sale of 2.6% of J. Sverdrup

<sup>(1)</sup> Excludes sale proceeds from 2.6% J. Sverdrup sale



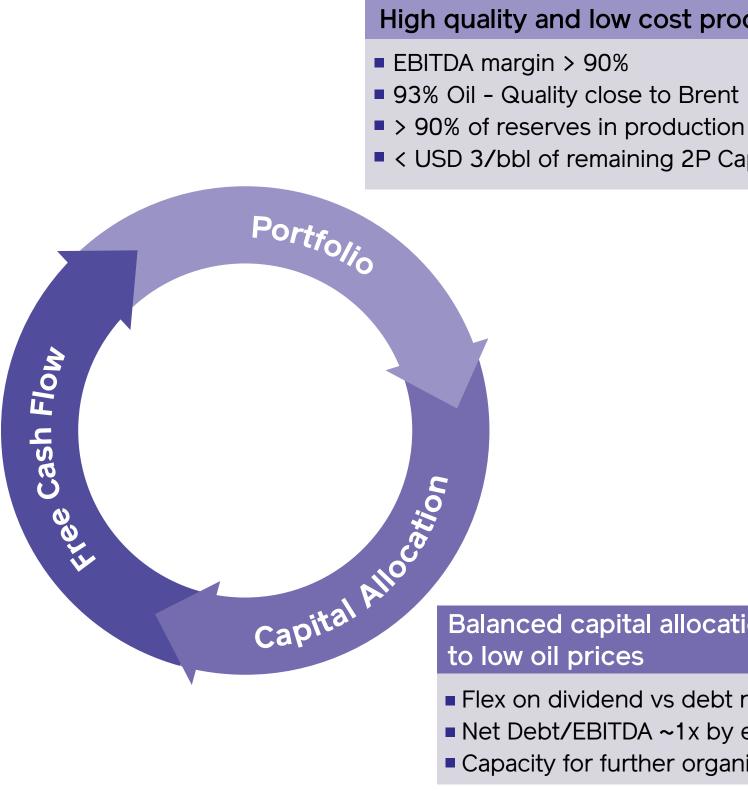
### Lundin Petroleum 2019 Financial Summary - 2020 Outlook



<sup>(1)</sup> Pre dividends

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### Lundin Petroleum **Financial Model**



### Strong free cashflow profile

- Free cash flow breakeven at ~20 USD/bbl Brent<sup>(1)</sup>
- Dividends sustained at Brent < USD 50/bbl<sup>(2)</sup>
- Norway Fiscal regime protective against low oil price

### High quality and low cost production base

< USD 3/bbl of remaining 2P Capex spend</p>

### Balanced capital allocation – resilient

Flex on dividend vs debt repayments Net Debt/EBITDA ~1x by end 2021 Capacity for further organic growth

### Lundin Petroleum **2020** Highlights

Dividends 511 MUSD **Increase of 22%** 

### CFFO ~2.0 Bn USD<sup>(1)</sup>

OPEX 3.40 USD/boe Oil & Gas CAPEX E&A 1.1 Bn USD

<sup>(1)</sup> BRENT price 65 USD/bbl

Note: Based on mid point of production guidance

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### Net Debt/EBITDAX YE 2020 **<1.2x**<sup>(1)</sup>

### Renewable CAPEX 0.1 Bn USD

### 2020 Forecast Netback (USD/boe)

		Forecast 2020	
Average Brent oil price USD/boe	50.00	65.00	80.00
Revenue Cash Operating Costs <sup>(1)</sup> Other	49.50 -3.40 -0.03	63.55 -3.40 -0.03	77.59 -3.40 -0.03
Cash Margin Netback	46.07	60.11	74.16
General & Administration <sup>(2)</sup>	-0.57	-0.57	-0.57
EBITDA Netback	45.49	<b>59.54</b>	73.58

All netback forecast for 2020 based on mid-point of 2020 production guidance 145-165 Mboepd

<sup>(1)</sup> Tariff income from Ivar Aasen netted <sup>(2)</sup> Adjusted for depreciation

NOK/USD 8.75

Numbers may not add up due to rounding

### 2020 Forecast Profit Netback (USD/boe)

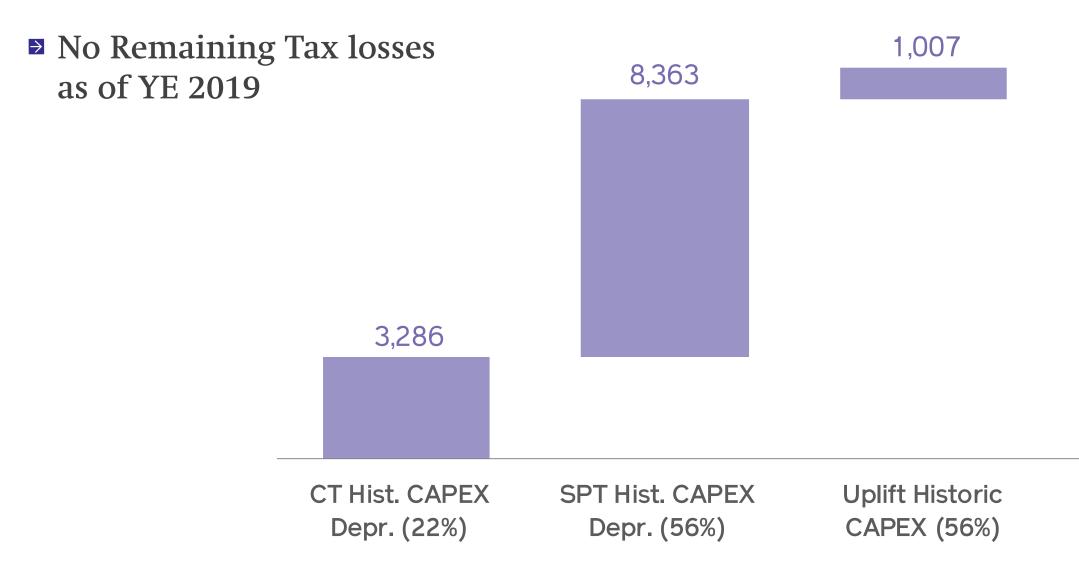
tback (USD/boe)		Forecast 2020	
Average Brent oil price USD/bbl	50.00	65.00	80.00
Cash Margin Netback	46.07	60.11	74.16
Depletion/Depreciation G&A Financial Items, net	-10.95 -0.57 -4.26	-10.95 -0.57 -4.11	-10.95 -0.57 -3.97
Profit Before Tax	30.29	44.48	58.67
Current Tax Deferred Tax	-18.96 -6.02	-29.93 -5.94	-40.89 -5.86
Tax Charge	-24.98	-35.87	-46.75
Profit After Tax	5.30	8.61	11.92
Tax Rate	82%	81%	80%
Adjusted Profit After Tax	5.92	9.22	12.54
Current Tax as % of EBITDA	42%	50%	56%

Numbers may not add up due to rounding

### Lundin Petroleum Norway Tax Value

Tax Value from Historic CAPEX Spend

(MNOK as at 1 Jan 2020)





Represents tax value of undepreciated historical offshore CAPEX

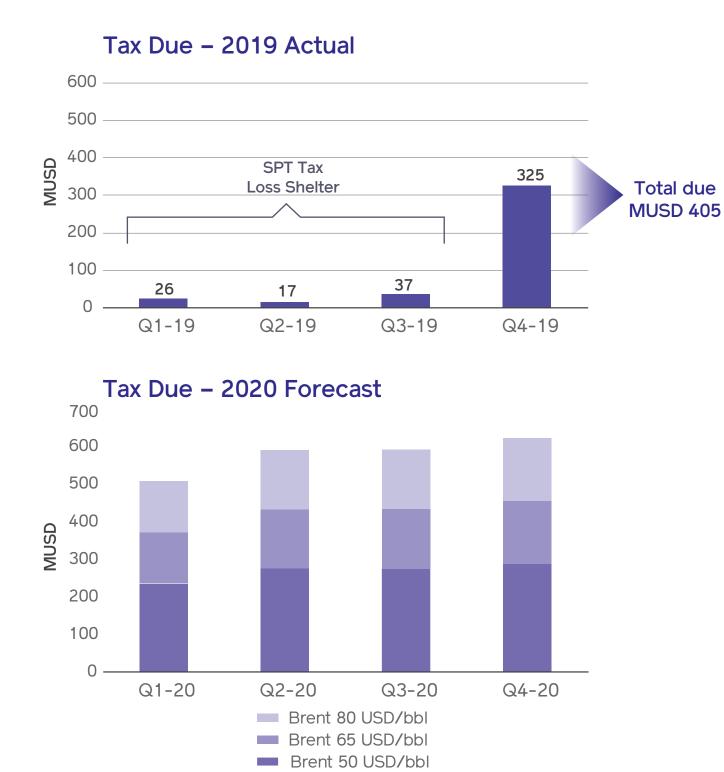


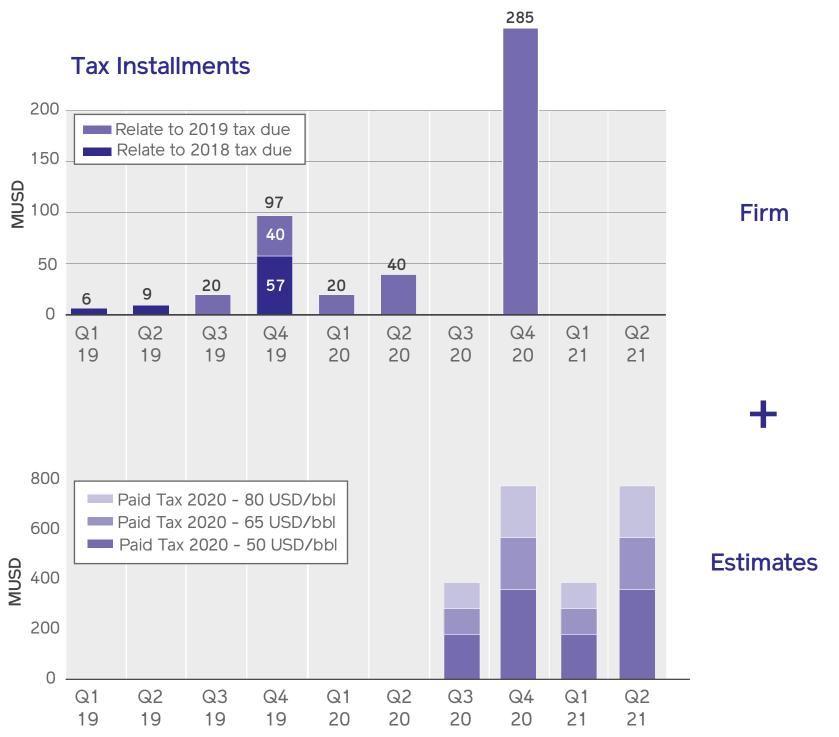




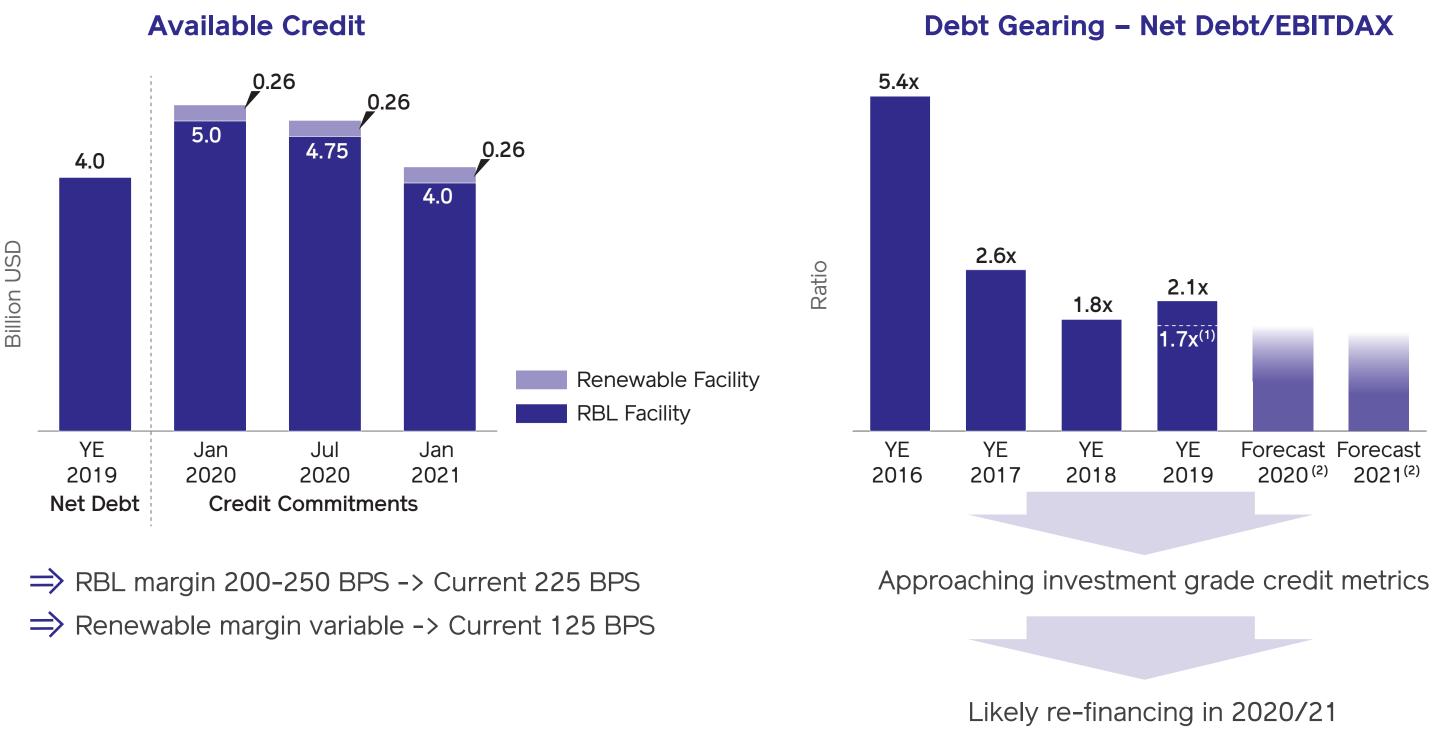
Total Historic Tax Value

### Norway Tax Due and Paid





### Lundin Petroleum Debt and Liquidity



1) Excluding Equinor Deal Summer 2019 and share buy-back 2) Brent range 50 to 80 USD/bbl (2020) esc. 2% p.a.

### 2020 Forecast Funding and Liquidity (USD/boe)

		F	orecast 2020	0
Average Brent oil price	e USD/bbl	50.00	65.00	80.00
CFFO	A	26.88	34.25	41.62
Development Capex Oil and Gas		-15.78	-15.78	-15.78
Development Capex Renewable <sup>(1)</sup>		-1.76	-1.76	-1.76
Exploration & Appraisal Capex		-3.97	-3.97	-3.97
Decommissioning		-0.88	-0.88	-0.88
Cash Flow from Investing Activities	B	-22.39	-22.39	-22.39
Cash Flow available for Dividends	<b>A</b> + <b>B</b>	4.49	11.86	19.23
Dividend 2019	C	-8.61	-8.61	-8.61
Free Cash Flow after Dividends	+ <b>B</b> + <b>C</b>	-4.12	3.25	10.62
Available Liquidity at beginning of 2020 <sup>(2)</sup>		22.09	22.09	22.09
Reduction in Available Liquidity under RBL		-17.63	-17.63	-17.63
Available Liquidity at end of 2020		0.35	7.71	15.08

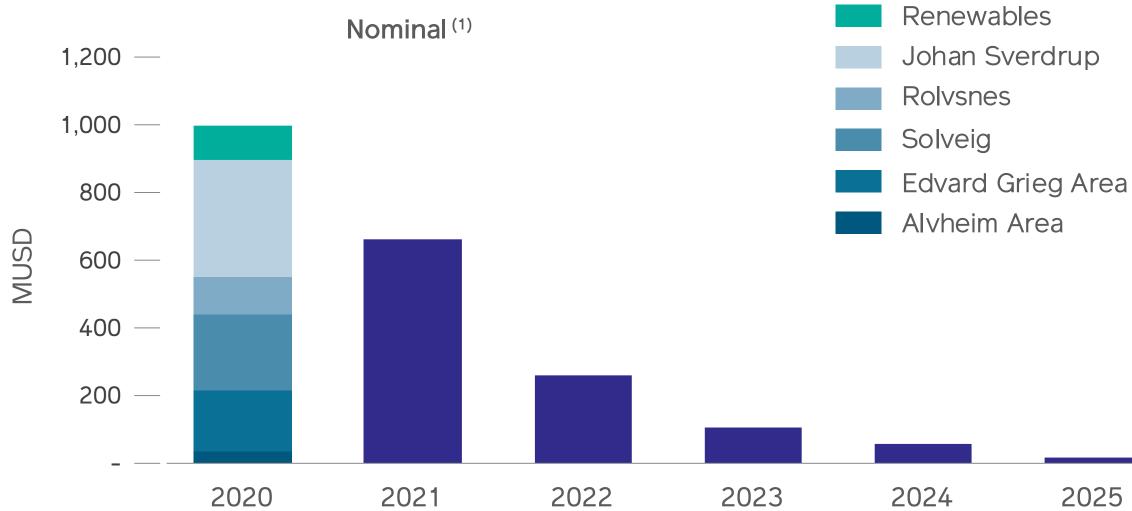
Numbers may not add up due to rounding

Development Oil&Gas 895 MUSD, development renewable 100 MUSD, E&A 225 MUSD and decommissioning 50 MUSD

<sup>(1)</sup> Includes investments through joint ventures

<sup>(2)</sup> Includes 260 MUSD financing obtained early 2020 relating to renewable projects

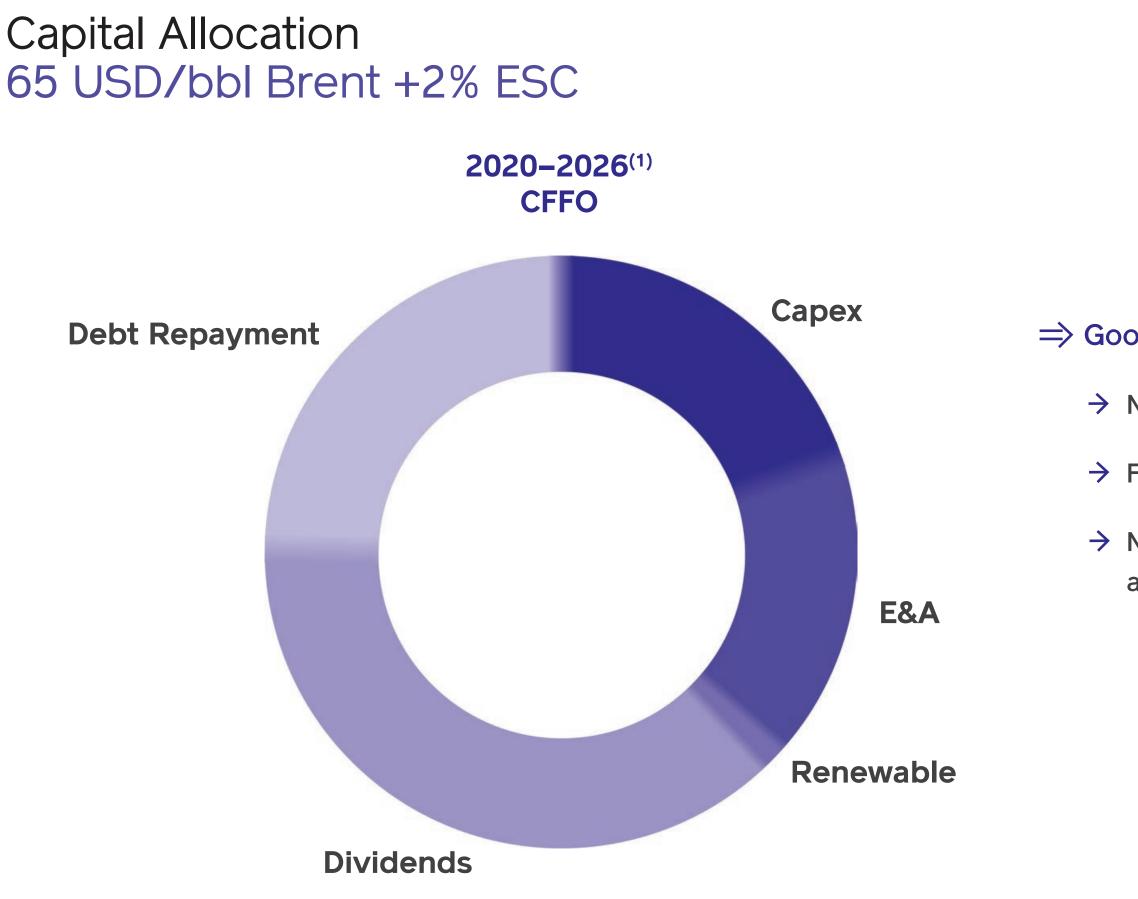
### Lundin Petroleum Capex





2025

2026



<sup>(1)</sup> Based on 2P reserves and dividend growth y-o-y to 2026

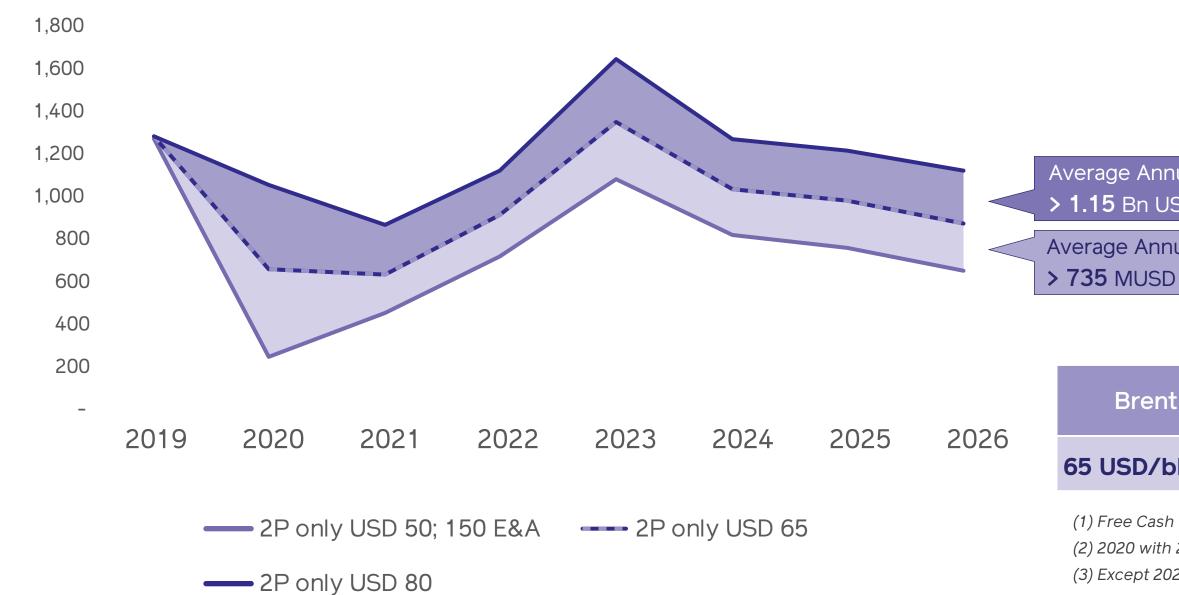
### $\Rightarrow$ Good flexibility on capital allocation

### → Net Debt/Ebitda ~1x by end 2021

### → Flexibility on annual E&A spend

→ Norway fiscal regime offers protection against lower oil price

### Lundin Petroleum Free Cash Flow



### Free Cash Flow from 2P Reserves (pre-Dividend)

MUSD

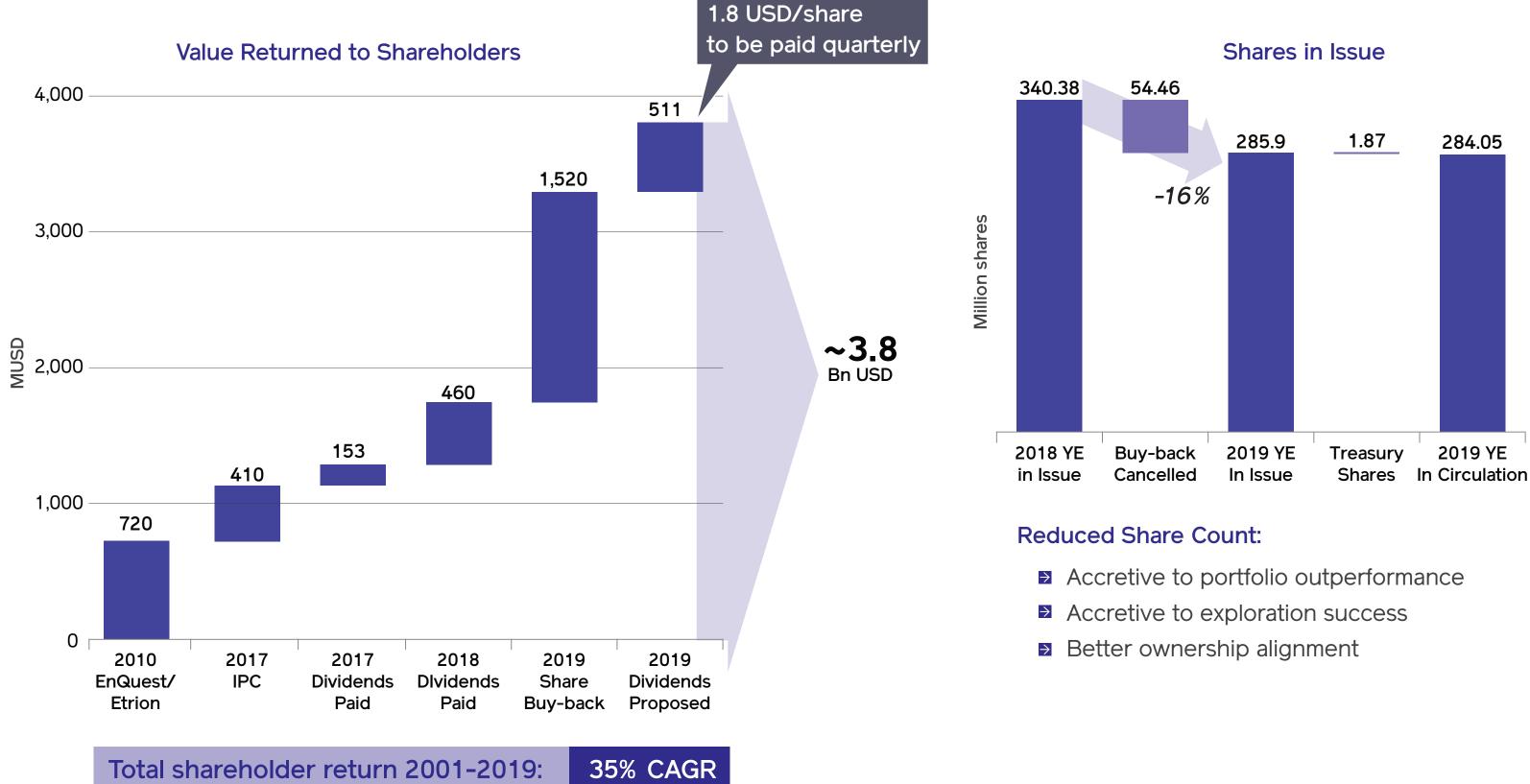
### Average Annual Free Cash Flow at 80 USD/bbl > 1.15 Bn USD

Average Annual Free Cash Flow at 50 USD/bbl > 735 MUSD

USD/bbl <sup>(2)</sup>	~1 Bn USD	250
Brent	Av. Annual FCF 2019–2026 <sup>(1)</sup>	E&A Spend <sup>(3)</sup>

(1) Free Cash Flow before Dividends including renewables
(2) 2020 with 2% inflation per year
(3) Except 2020, where E&A = 225 MUSD

### Shareholder Returns and Dividends Track Record



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World class production portfolio with high quality crude oil and low production costs

Significant free cash flow generation even at low oil prices

Debt gearing set to reduce towards 1x Net Debt/EBITDA

2019 Dividend increased by 22% and set to continue increasing Y-O-Y

Balanced Capital allocation between growth, debt repayment and dividends

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# Concluding remarks



### Lundin Petroleum What to Expect in 2020

Production 145–165 Mboepd Sustained Low OPEX 3.40 USD/boe

### Johan Sverdrup Phase 1 Plateau Summer 2020

Organic Growth 4 projects underway 10 E&A wells targeting >650 MMboe<sup>(1)</sup>

### Decarbonisation Strategy Proposed name change



Dividends Proposed **511** MUSD >5% yield

(1) Net unrisked resources



160-170 Mboepd long-term

# Long-term value creation

Target >200 Mboepd Multiple organic growth sources

Industry leading low OPEX 3.2-4.2 USD/boe 2020 onwards

> ∼1 Bn USD average free cash flow per year<sup>(1)</sup>

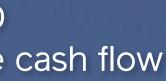
Free Cash Flow ~10% yield

Target **Carbon Neutral** 2030

> Safe and responsible operations

Sustainable dividends >5% yield

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### 511 MUSD dividend in 2020

<sup>(1)</sup> From 2019–2026 at 65 USD/bbl

### Disclaimer

### **Forward-Looking Statements**

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